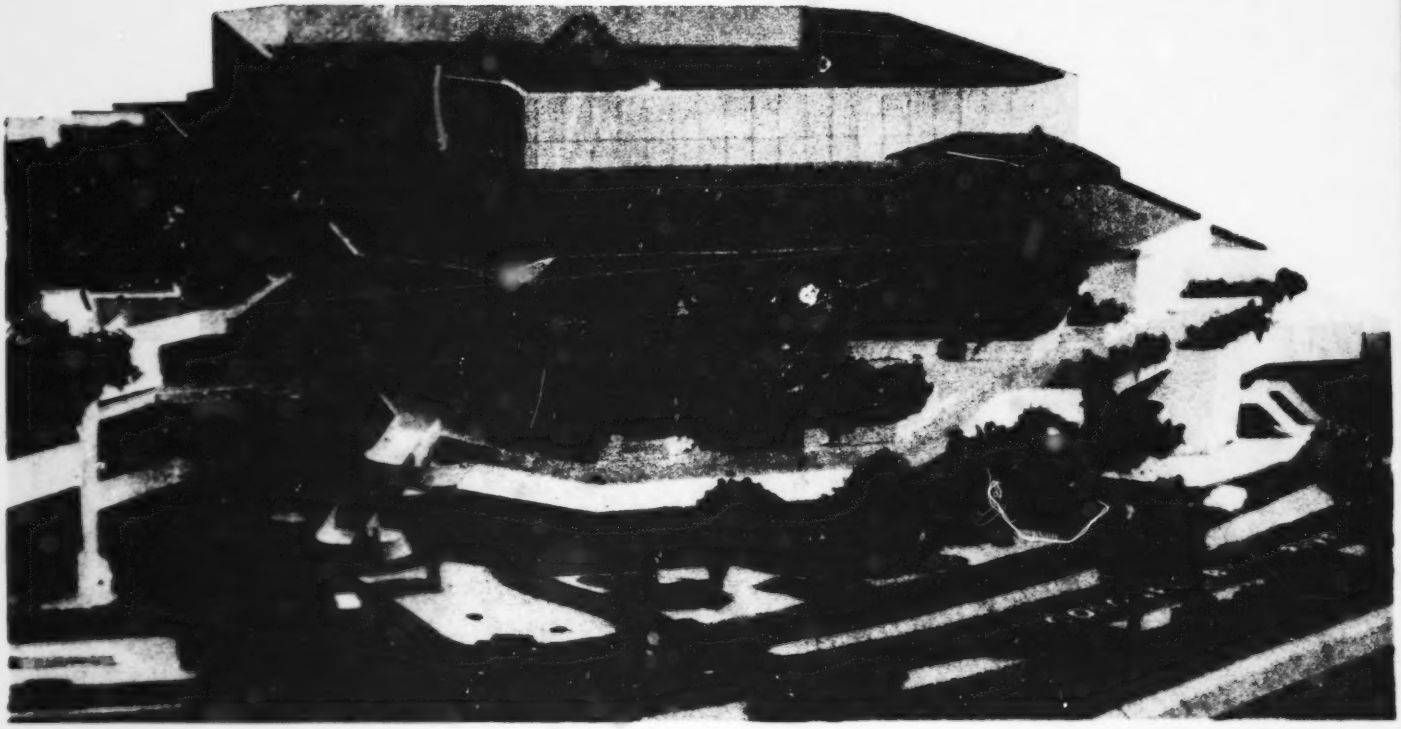
MUNICIPAL REFERENCE
JAN 4 1983

The Regional Municipality of Ottawa-Carleton



1982 Budget

BUDGET
(Ottawa Carleton)
Dup to Cat

Canada's Capital Congress Centre, scheduled for completion in 1983, will provide 6300m^2 of convention space to the Region. As part of the Rideau Centre it is located just off Parliament Hill, beside the scenic Rideau Canal.

Prepared by the Budget Branch of the Finance Department.

Regional Municipality
of Ottawa-Carleton
222 Queen Street
Ottawa Ontario K1P 5Z3

Office of the
Finance Commissioner

Municipalité Régionale
d'Ottawa-Carleton
222 rue Queen
Ottawa Ontario K1P 5Z3

Cabinet du Commissaire
aux Finances

METROPOLITAN
TORONTO
Reference

June 10, 1982

To: The Chairman and
Members of Regional Council

Subject: 1982 Budget

I am pleased to present to you the 1982 Budget for the Regional Municipality of Ottawa-Carleton and its related Boards and Agencies.

The statements contained within this budget were prepared from the 1982 Current Budget Estimates and the 1982 - 1986 Capital Budget Forecast of the Region which were adopted by Regional Council on March 18, 1982. Information taken from the approved annual budgets of the Ottawa-Carleton Transit Commission and the Regional Area Health Unit has also been used to prepare statements contained herein.

The 1982 Budget is presented in three main sections: Current Operating Budget, Capital Budget and Financial and Other Statistics. Each section contains a consolidation of information taken from the above annual budgets. An introduction to each section provides a brief summary and a description of the statements presented.

The co-operation and assistance received from all participants in the preparation of the 1982 Budget is sincerely acknowledged and appreciated.

Respectfully submitted

James Black
Finance Commissioner & Treasurer

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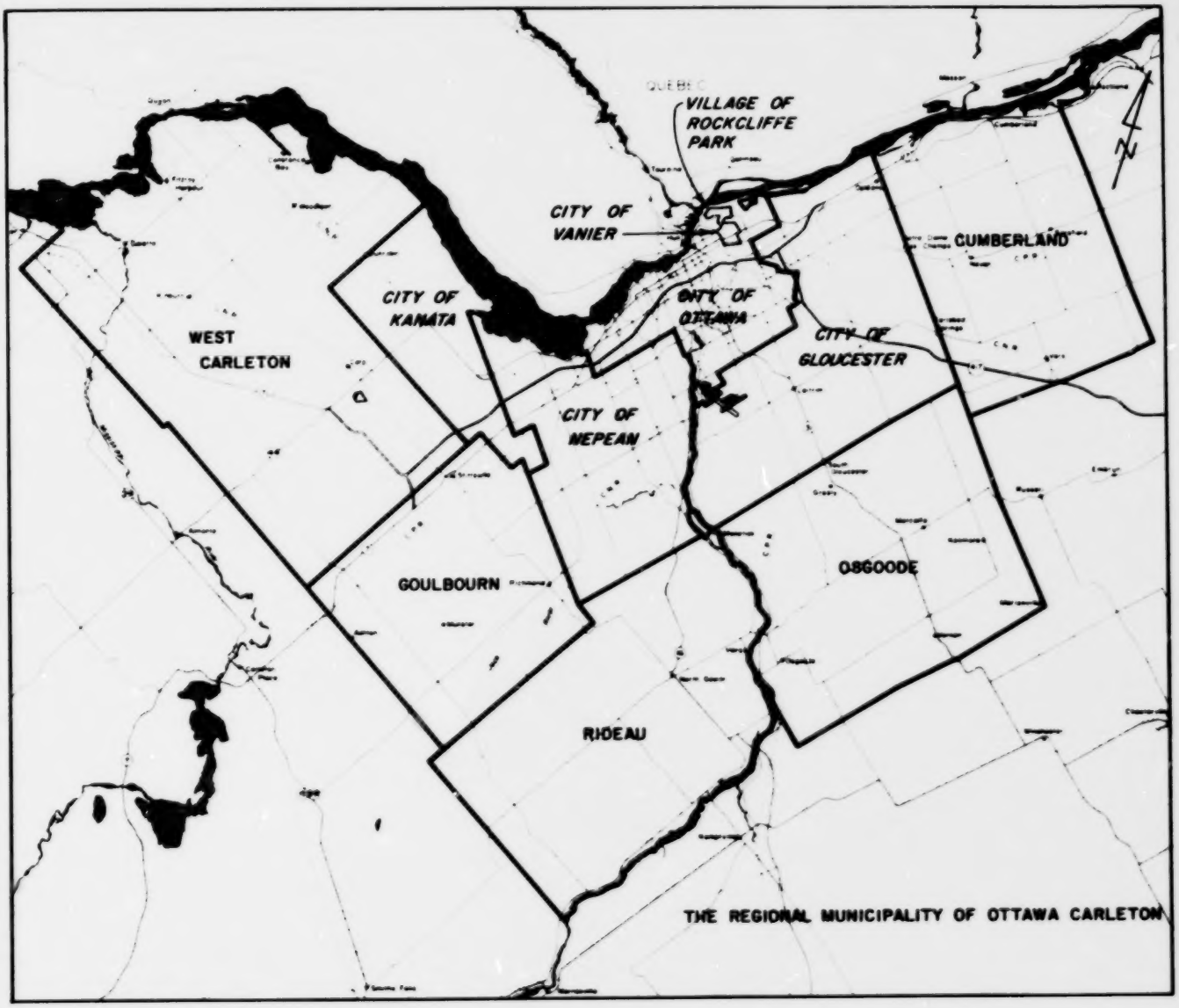

QUEBEC
VILLAGE OF ROCKCLIFFE PARK
CITY OF VANIER
CUMBERLAND
CITY OF KANATA
CITY OF OTTAWA
CITY OF GLOUCESTER
WEST CARLETON
CITY OF NEPEAN
GOULBOURN
OSGOODE
RIDEAU
THE REGIONAL MUNICIPALITY OF OTTAWA CARLETON

MEMBERS OF REGIONAL COUNCIL

CHAIRMAN
A.S. Haydon

CITY OF OTTAWA
Mayor:
*M. Dewar

Aldermen:
G.C. Bird
B. Bourns
*J. Cassey
*M. Catterall
W.T. Denison
J.A. Durrell
R.C. Hasenack
*M.M. Kehoe
D.B. Kent
M. Laviolette
W.G. MacDougall
D.B. Reid
R.A. Robert
H.G. Smith
N.L. Smith

CITY OF VANIER
Mayor:
W. Champagne

Alderman:
G. Cousineau

VILLAGE OF ROCKCLIFFE PARK
Mayor:
B.A. Plumptre

TOWNSHIP OF CUMBERLAND
Reeve:
P.D. Clark

CITY OF GLOUCESTER
Mayor:
*E.M. Stewart

Councillors:
J.H. Allen
E. Bellemare

TOWNSHIP OF GOULBOURN
Mayor:
*M.E. Hill

CITY OF KANATA
Mayor:
M. Wilkinson

CITY OF NEPEAN
Mayor:
*B. Franklin

Aldermen:
B. Gaffney
G.W. Hunter
M.E. Rywak

TOWNSHIP OF OSGOODE
Reeve:
*A. Bouwers

TOWNSHIP OF RIDEAU
Mayor:
D. Bartlett

TOWNSHIP OF WEST CARLETON
Mayor:
F. Marchington

* Denotes Executive Committee Member.

DEPARTMENT, BOARD & COMMISSION HEADS

DEPARTMENT HEADS

R.J. Anderson
Personnel Commissioner

G.J. Armstrong
Director
Homes for the Aged

F.E. Ayers
Works Commissioner

J. Black
Finance Commissioner & Treasurer

W.H. Brunette
Regional Clerk

J.D. Cameron
Regional Solicitor

R.S. Huband
Management Services Officer
Acting Internal Auditor

A.J. Pope
Social Services Commissioner

M.J.E. Sheflin
Transportation Commissioner

H.T. Tremblay
Co-Ordinator
Emergency Measures

J.M. Wright
Planning Commissioner

BOARD & COMMISSION HEADS

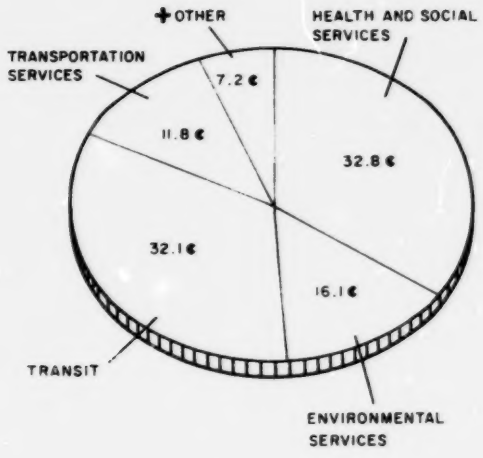
J.A. Bonsall
General Manager
OC Transpo

Dr. S.J. Corber
Medical Officer of Health

1982 OPERATING BUDGET

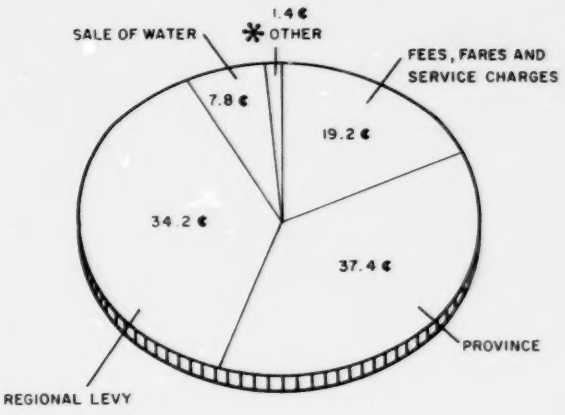
DISTRIBUTION PER DOLLAR OF

Expenditure



+ INCLUDES GENERAL AND PROTECTIVE SERVICES AND ENVIRONMENTAL DEVELOPMENT

Revenue

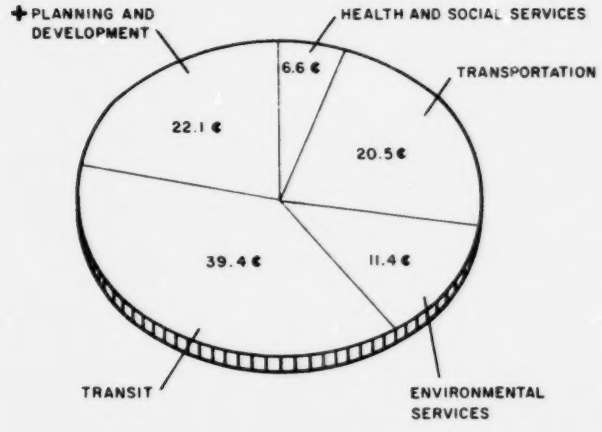


*INCLUDES SURPLUS OF 1.2 M

1982 CAPITAL BUDGET

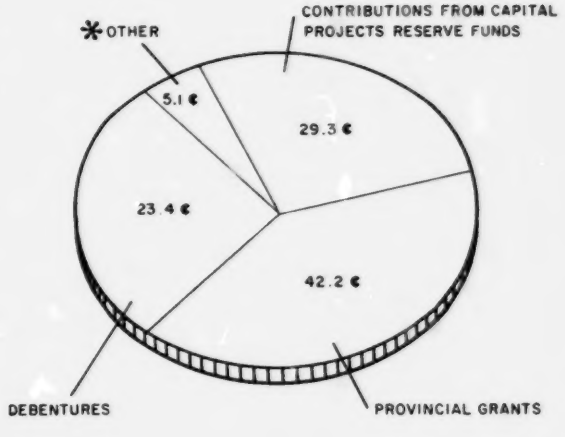
DISTRIBUTION PER DOLLAR OF

Expenditure

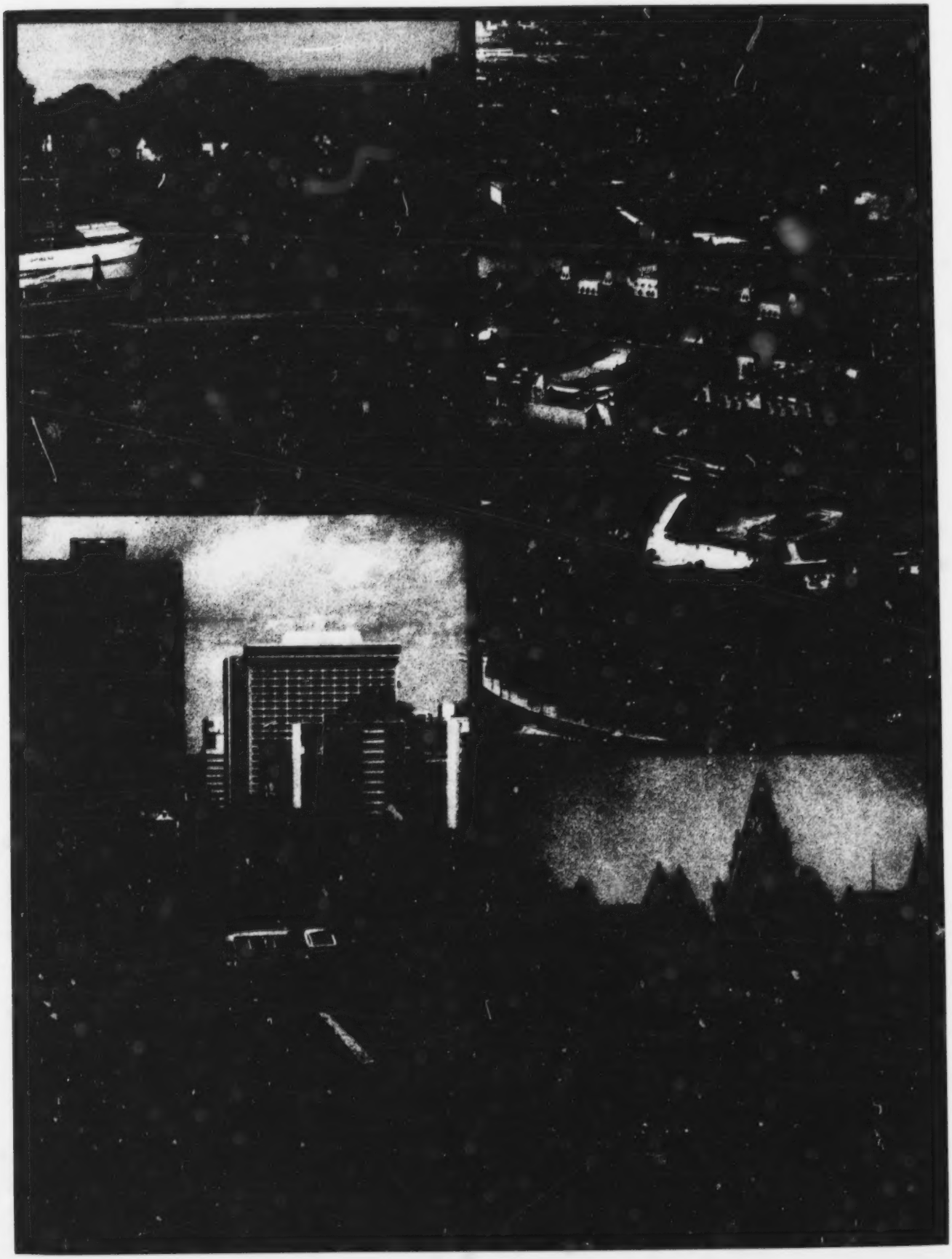


+ INCLUDES REGIONAL FOREST, STUDIES AND WORKSHOPS

Revenue



*INCLUDES REVENUE FROM FEDERAL AND MUNICIPAL GOVERNMENTS



Top: Pretoria Avenue Bridge Parliament Hill

Bottom: Western Parkway Chateau Laurier

Current Budget

CURRENT BUDGET

The 1982 Current Budget estimates provide for total operating expenditures of $271.3 million. This compares to expenditures of $235.5 million in 1981 or an increase of 15.2%. The budget provides for a Requisition on Area Municipalities of $92.8 million which represents an increase of 27.1% over the previous year's actuals.

Presentation

The Current Budget section contains schedules outlining total own purpose expenditures by functional category of expenditure and major source of revenue. The statements of revenues and expenditures include the revenue and expenditure of the general fund of the Region, Regional Water Supply System, Regional Sewer System, Ottawa-Carleton Regional Area Health Unit, and the Ottawa-Carleton Regional Transit Commission. The schedule, Current Expenditure Details, provides a more detailed analysis of Regional spending. An analysis of revenues by function outlines the revenues received by the Region.

1982 Current Budget

The current year's levies have been influenced by a major shift by the Province in its distribution of Unconditional Grants to municipalities. The Province announced on February 12, 1982 that certain of these grants would be paid directly to the area municipalities. The grants that are affected include the police per capita, the density per capita and the provincial guarantee. This change in policy results in a shift in revenues to the lower-tier municipalities of an estimated $8.8 million, and with the effect of reducing the real levy increase to 13.5% over 1981.

The Current Budget expenditures are highlighted by increases in General Government (16.1%), Transportation Services (15.8%), Health Services (19.6%) and Planning and Development (15.2%). Increases in General Government result from the General Provision for Unforeseen contained in the Sundry Budget. This provision is distributed to operating departments as new items requiring additional funds are approved during the year. The 1982 estimates for Transportation Services show an increase of $16.3 million. This increase is mainly attributable to increased expenditures by OC Transpo for the purchase of buses amounting to $6.7 million and increased maintenance costs for the Regional road system of $3.6 million.

The increase in Health Services is largely the result of increased costs of the Home Care program which is provided by the Ottawa-Carleton Regional Health Unit and is financed by the Province. Increased costs for Planning and Development reflect councils decision to provide increased funding to promote tourism and commercial and industrial development.

SUMMARY OF CURRENT EXPENDITURE AND REVENUE - ($000)

	Actual 1981	Budget 1982	Forecast 1983
EXPENDITURE			
General Government	11,279	13,098	15,559
Protection to Persons and Property	1,053	1,419	1,244
Transportation Services	102,725	119,003	132,978
Environmental Services	40,122	43,580	45,961
Health Services	18,914	22,620	24,538
Social and Family Services	57,589	66,414	73,382
Recreation and Cultural Services	266	362	362
Planning and Development	3,522	4,827	7,405
	235,470	271,323	301,429
REVENUE			
Requisition on Area Municipalities	72,999	92,752	108,708
Water Billings	19,404	21,089	22,048
Ontario Grants	95,625	101,460	108,793
Canada Grants	799	656	646
Fees, Fares and Service Charges	44,511	52,109	59,904
Other Revenue	1,916	2,040	1,330
	235,254	270,106	301,429
ACCUMULATED SURPLUS			
At the beginning of the year	1,433	1,217	-
Excess of expenditure over revenue for year	(216)	(1,217)	-
	1,217	-	-

CURRENT EXPENDITURE DETAILS - ($000)

	Actual 1981	Budget 1982	Variance %	Forecast 1983
GENERAL GOVERNMENT				
Legislative	**485**	**540**	**11.3**	**590**
General Administrative				
Chairman's Office	150	217	44.7	238
Regional Clerk	844	1,061	25.7	1,183
Personnel	607	804	32.5	860
Regional Headquarters	161	82	(49.1)	99
Legal	1,326	1,244	(6.2)	1,423
Management Services	230	443	92.6	291
Finance	1,873	2,106	12.4	2,391
Audit	254	359	41.3	381
Boards and Committees	14	173	-	16
	5,459	**6,489**	**18.9**	**6,882**
Fiscal Services				
Debt Charges	4,280	3,789	(11.5)	5,137
Other Fiscal Services	762	492	(35.4)	574
	5,042	**4,281**	**(15.1)**	**5,711**
Other				
Insurance	83	86	3.6	84
General Grants	34	91	167.6	40
Carleton County Gaol	31	56	80.6	35
Sundry and Unforeseen	145	1,555	972.4	2,217
	293	**1,788**	**510.2**	**2,376**
Total - General Government	**11,279**	**13,098**	**16.1**	**15,559**

CURRENT EXPENDITURE DETAILS - ($000)

	Actual 1981	Budget 1982	Variance %	Forecast 1983
PROTECTION TO PERSONS AND PROPERTY				
Conservation Authorities				
Mississippi Valley	78	78	-	127
Rideau Valley	535	861	60.9	532
South Nation River	134	130	(3.0)	216
	747	1,069	43.1	875
Emergency Measures				
E.M.O.	130	153	17.7	148
Protective Inspection and Control				
O-C Humane Society	176	197	11.9	221
Total - Protection to Persons and Property	1,053	1,419	34.8	1,244

CURRENT EXPENDITURE DETAILS - ($000)

	Actual 1981	Budget 1982	Variance %	Forecast 1983
TRANSPORTATION SERVICES				
Common Services				
Administration	1,452	1,656	14.0	1,837
Roadways				
Administration	196	216	10.2	247
Summer Maintenance	6,831	7,301	6.9	8,468
Traffic Signs and Pavement Markings	1,603	1,884	17.5	1,842
Signals and Communications	1,796	2,107	17.3	2,470
Operational Studies	803	972	21.0	1,071
Debt Charges	7,866	8,287	5.4	6,660
Other Fiscal Services	1,629	902	(44.7)	1,627
Other	38	44	15.8	44
	20,762	21,713	4.6	22,429
Winter Control				
Winter Maintenance	4,206	5,345	27.1	6,965
Planning, Design and Construction				
Transportation Planning	1,179	1,394	18.2	1,601
Design and Construction	2,053	2,041	(0.6)	2,361
	3,232	3,435	6.3	3,962
Public Transit				
OC Transpo	68,066	80,656	18.5	90,200
Senior Citizens Passes	-	665	-	1,750
Debt Charges	2,388	2,286	(4.3)	2,216
Other Fiscal Services	2,619	3,247	24.0	3,619
	73,073	86,854	18.9	97,785
Total - Transportation Services	102,725	119,003	15.8	132,978

CURRENT EXPENDITURE DETAILS - ($000)

	Actual 1981	Budget 1982	Variance %	Forecast 1983
ENVIRONMENTAL SERVICES				
Waterworks System				
Administration	1,781	2,065	15.9	2,179
Purification Plants	3,497	4,030	15.2	4,450
Services and Supplies	1,460	1,777	21.7	1,965
Mains, Valves and Chambers	2,298	2,167	(5.7)	2,354
Fire Hydrants	797	864	8.4	1,089
Water Services	1,749	1,662	(5.0)	1,678
Meter Maintenance	459	446	(2.8)	467
Buildings and Grounds	76	111	46.1	122
New Services	267	298	11.6	351
Meter Reading	736	952	29.3	1,050
Debt Charges	6,672	6,654	(0.3)	6,927
Other Fiscal Services	6,514	6,870	5.5	6,418
	26,306	27,896	6.0	29,050
Sanitary Sewer System				
Administration	1,217	1,457	19.7	1,612
Pollution Investigation and Abatement	288	522	81.3	314
Surveys and Inspections	283	375	32.5	412
Sewer Maintenance	301	378	25.6	416
Pumping Stations	113	126	11.5	139
Sewage Treatment Plants	4,302	4,941	14.9	5,444
Debt Charges	4,909	5,006	2.0	5,189
Other Fiscal Services	1,366	1,656	21.2	2,094
	12,779	14,461	13.2	15,620
Garbage Disposal				
Landfill Site	708	899	27.0	968
Debt Charges	329	324	(1.5)	323
	1,037	1,223	17.9	1,291
Total - Environmental Services	40,122	43,580	8.6	45,961

CURRENT EXPENDITURE DETAILS - ($000)

	Actual 1981	Budget 1982	Variance %	Forecast 1983
HEALTH SERVICES				
Regional Health Unit				
Public Health Services	6,426	7,311	13.8	8,242
Family Planning	218	249	14.2	311
Home Care	6,359	8,882	39.7	9,863
Dental Care	726	777	7.0	870
	13,729	**17,219**	**25.4**	**19,286**
Hospitals				
Grants	802	474	(40.9)	459
Debt Charges	2,799	3,013	7.6	2,864
Other Fiscal Services	1,584	1,914	20.8	1,929
	5,185	**5,401**	**4.2**	**5,252**
Total - Health Services	**18,914**	**22,620**	**19.6**	**24,538**

CURRENT EXPENDITURE DETAILS - ($000)

	Actual 1981	Budget 1982	Variance %	Forecast 1983
SOCIAL AND FAMILY SERVICES				
General Assistance				
Administration	1,897	2,273	19.8	2,499
Support Services	4,990	5,910	18.4	6,353
General Assistance	21,253	24,526	15.4	26,978
Special Assistance	1,591	1,784	12.1	2,139
Supplementary Aid	844	988	17.1	1,130
100% Provincial	918	962	4.8	1,058
Rent Supplement	1,165	1,852	59.0	2,037
Christmas Supplement	258	344	33.3	379
Back-to-School Allowance	111	142	27.9	156
Other Assistance	784	953	21.6	1,033
Grants	335	374	11.6	400
Financial Services	-	14	-	137
	34,146	**40,122**	**17.5**	**44,299**
Homemakers and Nurses Services				
Homemakers Services	1,235	1,425	15.4	1,567
Nurses Services	42	49	16.7	54
	1,277	**1,474**	**15.4**	**1,621**
Assistance to Aged Persons				
Homes for the Aged	10,711	12,170	13.6	13,417
Debt Charges	219	219	-	220
Other Fiscal Services	28	112	300.0	219
	10,958	**12,501**	**14.1**	**13,856**
Assistance to Children				
Day Nurseries	8,332	9,123	9.5	10,130
Children's Aid Society	2,809	3,111	10.8	3,386
Juvenile Delinquents	67	83	23.9	90
	11,208	**12,317**	**9.9**	**13,606**
Total - Social and Family Services	**57,589**	**66,414**	**15.3**	**73,382**

CURRENT EXPENDITURE DETAILS - ($000)

	Actual 1981	Budget 1982	Variance %	Forecast 1983
RECREATION AND CULTURAL SERVICES				
Cultural Grants	266	362	36.1	362
Total - Recreation and Cultural Services	266	362	36.1	362
PLANNING AND DEVELOPMENT				
Planning and Zoning				
Administration	365	420	15.1	465
Graphic and Technical	145	165	13.8	193
Policy and Programs	677	791	16.8	882
Plans Administration	424	499	17.7	547
Land Division Committee	97	104	7.2	115
Fiscal Services	-	28	-	55
	1,708	2,007	17.5	2,257
Commercial and Industrial Development				
Commercial and Industrial Development Corporation	400	569	42.3	656
Canada's Capital Visitors and Convention Bureau	606	725	19.6	1,110
Canada's Capital Congress Centre	400	600	50.0	600
Debt Charges - Congress Centre	-	504	-	1,728
	1,406	2,398	70.6	4,094
Environmental Development				
Environmental Areas	408	342	(16.2)	825
Debt Charges	-	80	-	229
	408	422	3.4	1,054
Total - Planning and Development	3,522	4,827	37.1	7,405
TOTAL CURRENT EXPENDITURE	235,470	271,323	15.2	301,429

CURRENT REVENUE DETAILS - ($000)

	Actual 1981	Budget 1982	Variance %	Forecast 1983
GENERAL GOVERNMENT				
Ontario Grants	-	72		70
Canada Grants	18	14	(22.2)	-
Fees and Service Charges	553	609	10.2	622
Other Revenue	850	822	(3.3)	824
	1,421	**1,517**	**6.8**	**1,516**
PROTECTION TO PERSONS AND PROPERTY				
Ontario Grants	60	107	78.3	81
Fees and Service Charges	190	405	113.2	-
	250	**512**	**104.8**	**81**
TRANSPORTATION SERVICES				
Ontario Grants	23,946	27,980	16.8	28,470
Canada Grants	770	642	(16.6)	646
Fares and Service Charges	36,154	42,599	17.8	50,170
Other Revenue	760	1,058	39.2	330
	61,630	**72,279**	**17.3**	**79,616**
ENVIRONMENTAL SERVICES				
Water Billings	19,404	21,089	8.7	22,048
Fees and Service Charges	1,373	1,664	21.2	1,619
Other Revenue	302	160	(47.0)	176
	21,079	**22,913**	**8.7**	**23,843**
HEALTH SERVICES				
Ontario Grants	11,418	14,712	29.0	16,470
Canada Grants	10	-	-	-
Fees and Service Charges	494	480	(2.8)	500
	11,922	**15,192**	**27.4**	**16,970**
SOCIAL AND FAMILY SERVICES				
Ontario Grants	37,314	43,316	16.1	47,778
Fees and Service Charges	5,727	6,322	10.4	6,962
	43,041	**49,638**	**15.3**	**54,740**
PLANNING AND DEVELOPMENT				
Ontario Grants	408	208	(49.0)	208
Fees and Service Charges	25	31	24.0	31
	433	**239**	**(44.8)**	**239**

CURRENT REVENUE DETAILS - ($000)

	Actual 1981	Budget 1982	Variance %	Forecast 1983
ONTARIO UNCONDITIONAL GRANTS				
Unconditional Grant	14,326	6,133	(57.2)	6,133
Resource Equalization Grant	2,980	2,900	(2.7)	2,800
General Support Grant	5,173	6,031	16.6	6,783
	22,479	15,064	(33.0)	15,716
REQUISITION ON AREA MUNICIPALITIES				
General Levy	38,306	52,316	36.6	62,385
Fire Supply Charges	3,921	4,490	14.5	4,573
Sewer Levy	11,344	13,238	16.7	14,348
Transit Levy	19,428	22,708	16.9	27,402
	72,999	92,752	27.1	108,708
TOTAL CURRENT REVENUE	235,254	270,106	14.8	301,429

Top: Children's Hospital of Eastern Ontario

Changing of the Guard

Bottom: Rural Ottawa-Carleton

Tabaret Building, University of Ottawa

Capital Budget

CAPITAL BUDGET

The 1982-1986 Capital Budget Forecast provides for capital expenditures of $364.3 million which is comprised of new capital authority approved by Regional Council of $328.0 million and capital expenditures authorized by the Ottawa-Carleton Transit Commission of $36.3 million. The five year Capital Budget is estimated to require the issuance of $76.1 million in debentures for the years 1982-1986. Capital expenditures of OC Transpo are budgeted to be financed entirely from revenue fund contributions.

Presentation

The Capital Budget section contains schedules which outline by major function Capital Authorities, Capital Cash Flow and Debt Burden of the Region for the five-year plan of capital works. The Summary of Five Year Capital Authority presents the plan of capital projects requiring authorization from the Transit Commission, Regional Council and the Ontario Municipal Board. Prior to the commencement of capital works, authority must be received from council to undertake any project. All projects requiring debenture financing must also receive Ontario Municipal Board approval and the appropriate charge is made against the municipality's debenture quota for that financing.

The Summary of Capital Cash Flow represents the yearly cash expenditure of funds on those projects which have been authorized by council and the O.M.B. Expenditures are made for capital works after authority has been given. All expenditures are within approved capital authority limits.

The schedule of Debt Burden of the Municipality presents the projected long term liabilities that will result from the issuance of debentures to finance the capital program as presented in this forecast, together with the outstanding debt that has been issued by the Region, and debenture authority approved by the OMB but not issued at year-end.

1982 Capital Budget

The 1982 Capital Budget requests $98.4 million of new authorities which will result in the issuance of $26.2 million of debentures. The major projects included in the 1982 authority requests include transportation services ($48.3 million), transitway construction ($29.4 million), purchase of buses ($6.7 million) and water treatment and distribution services ($4.5 million).

The debenture authorities included in the current year's budget represents 26.6% of the financing required and reflects the "pay as you go" approach that council has approved for water supply and sanitary sewer capital works.

The 1982 Capital Cash Flow provides for expenditures of $91.9 million. Transitway construction and the purchase of buses for that system amount to $35.9 million. Construction of the new Canada's Capital Congress Centre contributes $16.9 million to the current year cash flow. Reconstruction of regional roads accounts for an additional $18.3 million.

SUMMARY OF FIVE YEAR CAPITAL AUTHORITY - ($000)

	1982	1983	1984	1985	1986
CAPITAL EXPENDITURE AUTHORITY					
General Government	-	150	150	150	150
Transportation Services	83,798	73,966	51,467	59,840	33,697
Environmental Services	6,195	5,142	2,707	12,548	14,837
Health Services	1,600	-	-	-	-
Social and Family Services	1,843	1,050	-	-	-
Planning and Development	5,010	2,550	2,800	2,300	2,300
	98,446	**82,858**	**57,124**	**74,838**	**50,984**
CAPITAL FINANCING AUTHORITY					
Contributions from Revenue Fund	6,696	3,156	4,690	13,390	8,322
Contributions from Reserves and Reserve Funds	13,076	10,290	11,705	9,579	8,581
Ontario Grants	46,693	46,792	31,820	36,233	19,970
Other	5,797	3,465	448	3,508	3,895
	72,262	63,703	48,663	62,710	40,768
Debenture Authority	26,184	19,155	8,461	12,128	10,216
	98,446	**82,858**	**57,124**	**74,838**	**50,984**

SUMMARY OF CAPITAL CASH FLOW - ($000)

	Actual 1981	Budget 1982	Forecast 1983
CAPITAL EXPENDITURE			
General Government	372	70	230
Transportation Services	31,852	54,665	82,970
Environmental Services	5,861	10,264	9,742
Health Services	2,846	3,741	1,929
Social and Family Services	213	2,299	1,410
Planning and Development	3,613	20,138	16,863
Total - Capital Expenditure	44,757	91,177	113,144
Transfer to Revenue Fund	500	750	750
	45,257	91,927	113,894
CAPITAL FINANCING			
Contributions from Revenue Fund	6,126	7,815	4,356
Contributions from Reserves and Reserve Funds	8,161	22,613	18,773
Long Term Liabilities Incurred	645	19,009	25,000
Ontario Grants	17,180	38,471	56,894
Other	7,211	4,627	5,690
Total - Capital Financing	39,323	92,535	110,713
UNFINANCED CAPITAL			
At the beginning of the year	4,411	10,345	9,737
Excess of expenditure over financing for year	5,934	(608)	3,181
	10,345	9,737	12,918

CAPITAL EXPENDITURE CASH FLOW - ($000)

	Actual 1981	Budget 1982	Forecast 1983
GENERAL GOVERNMENT			
IBM Computer	272	-	-
Institutional Building	-	-	150
Other Fixed Assets	100	70	80
	372	70	230
TRANSPORTATION SERVICES			
Hardsurfaced Roads	20,227	43,259	70,094
Bikeways	-	-	725
Bridges and Grade Separations	3,948	1,797	4,852
Street Lighting	19	100	100
Studies	19	125	84
Garages	897	-	-
Salt Dome	-	80	-
Snow Disposal Facilities	94	850	2,000
Traffic Control Devices	600	738	859
Vehicles and Equipment	1,101	555	600
Buses etc. for Public Transit	4,740	6,696	3,156
Other Fixed Assets	207	465	500
	31,852	54,665	82,970
ENVIRONMENTAL SERVICES			
Storage Tanks	-	50	-
Water Filtration and Pumping	125	2,525	1,145
Watermains	3,909	3,780	1,967
Construction & Maintenance Equipment	90	-	-
Sewer and Pumping Stations	242	2,036	3,300
Pollution Control Plants	283	840	470
Landfill Works	39	115	-
Studies	-	50	50
Workshops	177	100	1,915
Storm Sewers	676	535	650
Other Fixed Assets	320	233	245
	5,861	10,264	9,742

CAPITAL EXPENDITURE CASH FLOW - ($000)

	Actual 1981	Budget 1982	Forecast 1983
HEALTH SERVICES			
Hospitals	2,818	2,141	1,929
Office Buildings	-	1,600	-
Other Fixed Assets	28	-	-
	2,846	3,741	1,929
SOCIAL AND FAMILY SERVICES			
Institutional Building	14	910	650
Office Building	-	1,050	250
Bridges	-	-	150
Other Fixed Assets	199	339	360
	213	2,299	1,410
PLANNING AND DEVELOPMENT			
Environmental Resource Areas Acquisition Program	507	3,000	2,200
Studies	133	195	133
Congress Centre	2,966	16,931	14,515
Other Fixed Assets	7	12	15
	3,613	20,138	16,863
TOTAL - CAPITAL EXPENDITURE	44,757	51,177	113,144

CAPITAL FINANCING CASH FLOW - ($000)

	Actual 1981	Budget 1982	Forecast 1983
GENERAL GOVERNMENT			
Contributions from Revenue Fund	100	70	80
Contributions from Reserves and Reserve Funds	77	-	150
	177	**70**	**230**
TRANSPORTATION SERVICES			
Contributions from Revenue Fund	5,073	7,161	3,656
Contributions from Reserves and Reserve Funds	5,254	8,261	9,859
Long Term Liabilities Incurred	-	3,783	14,629
Ontario Grants	15,072	31,167	49,199
Other	4,297	833	3,196
	29,696	**51,205**	**80,539**
ENVIRONMENTAL SERVICES			
Contributions from Revenue Fund	320	233	245
Contributions from Reserves and Reserve Funds	806	9,406	4,629
Long Term Liabilities Incurred	645	2,100	2,630
Ontario Grants	1,267	1,588	1,314
Other	711	871	924
	3,749	**14,198**	**9,742**
HEALTH SERVICES			
Contributions from Revenue Fund	28	-	-
Contributions from Reserves and Reserve Funds	1,584	1,915	1,929
Long Term Liabilities Incurred	-	2,000	-
	1,612	**3,915**	**1,929**

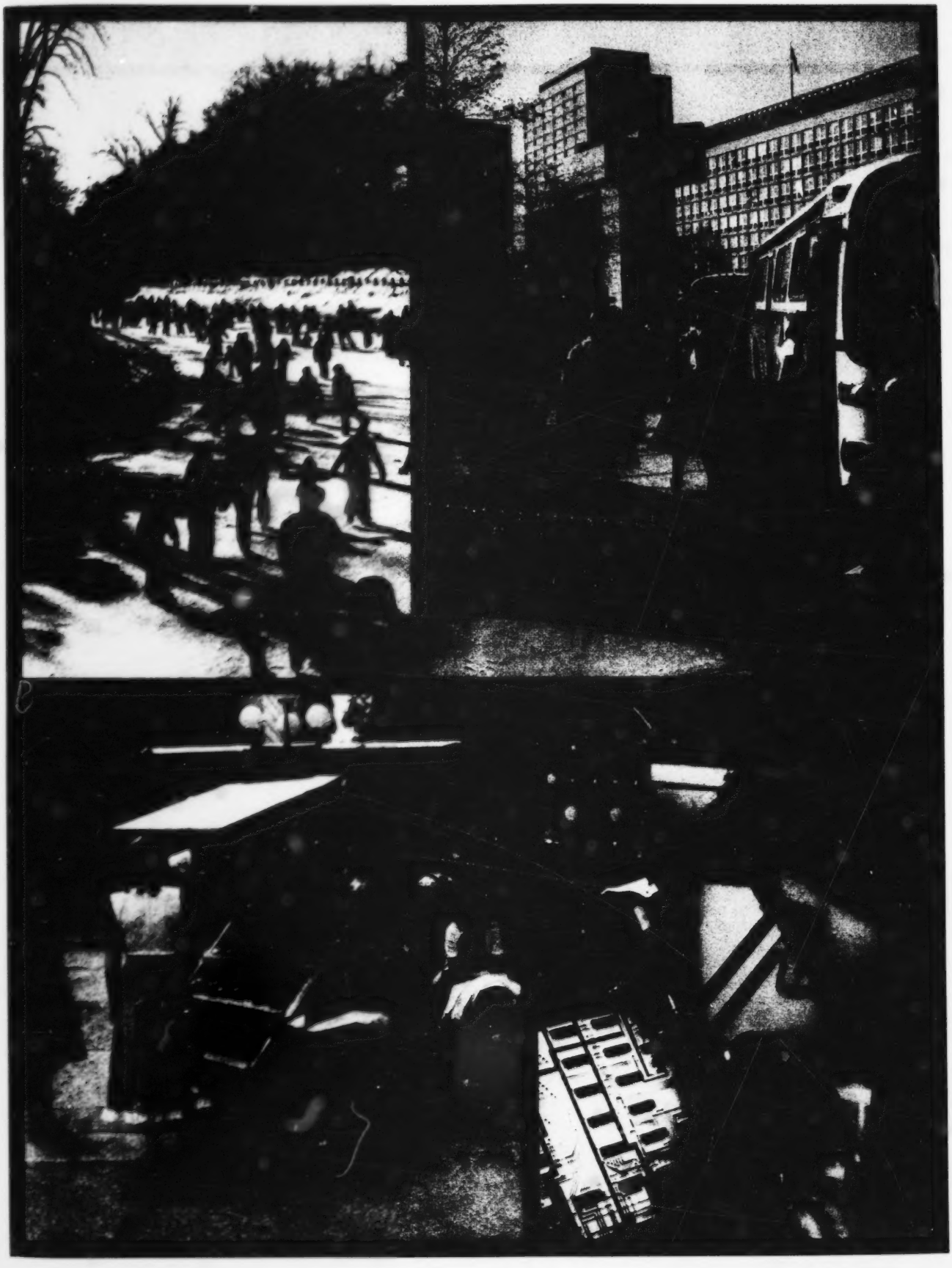
CAPITAL FINANCING CASH FLOW - ($000)

	Actual 1981	Budget 1982	Forecast 1983
SOCIAL AND FAMILY SERVICES			
Contributions from Revenue Fund	199	339	360
Contributions from Reserves and Reserve Funds	-	506	650
Long Term Liabilities	-	-	-
Ontario Grants	5	454	400
	204	1,299	1,410
PLANNING AND DEVELOPMENT			
Contributions from Revenue Fund	407	12	15
Contributions from Reserves and Reserve Funds	439	2,525	1,556
Long Term Liabilities Incurred	-	11,126	7,741
Ontario Grants	836	5,262	5,981
Other	2,203	2,923	1,570
	3,885	21,848	16,863
TOTAL - CAPITAL FINANCING	39,323	92,535	110,713

PROJECTED DEBT BURDEN - ($000)

	Funded & Unfunded (1) Debt 31-12-81	New Debenture Authority 1982-1986	Debenture Principal Payments 1982-1986	Projected Debt 31-12-86
General Government	45	-	-	45
Transportation Services	58,282	57,229	24,473	91,038
Environmental Services	88,366	6,340	27,203	67,503
Health Services	18,524	1,600	5,775	14,349
Social and Family Services	631	1,000	389	1,242
Planning and Development	13,800	9,975	6,357	17,418
	179,648	76,144	64,197	191,595

(1) Unfunded Debt represents OMB approved debenture authorities at year end for which debentures have not yet been issued.



Top: Rideau Canal

Bottom: Sparks Street Mall

Elgin Square

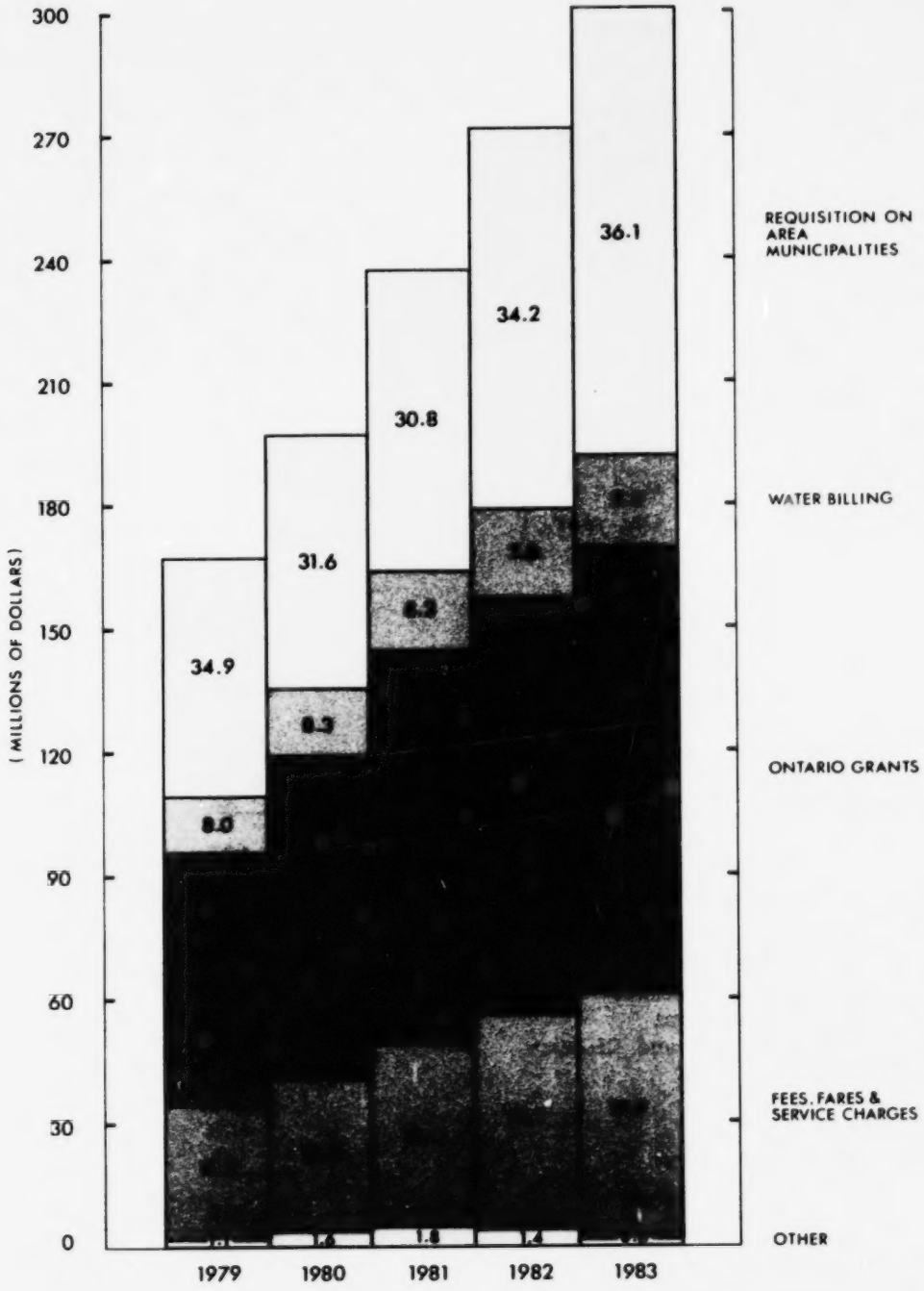
Ottawa-Carleton
High Tech Industry

Financial and Other Statistics

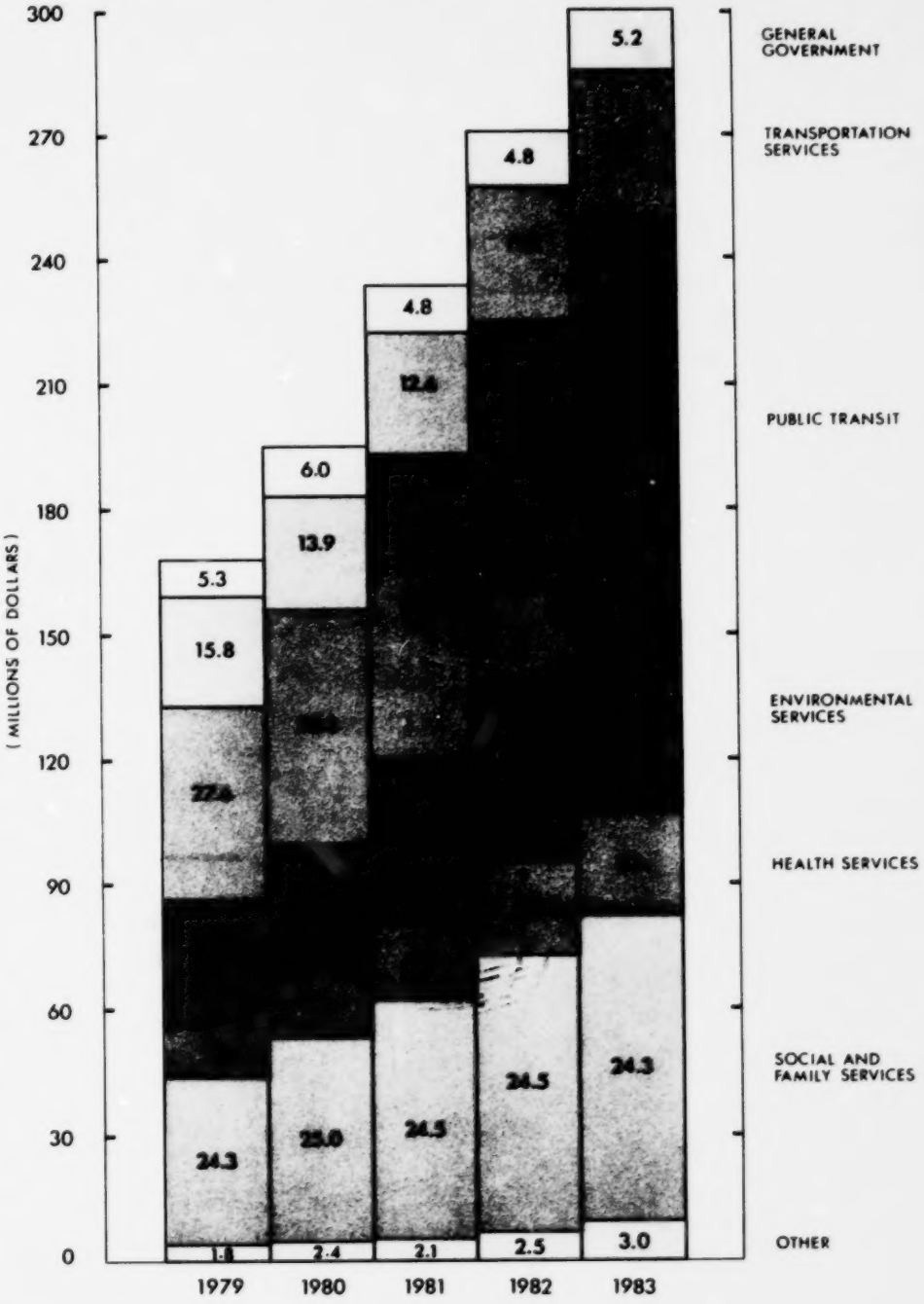
RESERVE AND RESERVE FUNDS - ($000)

	Actual 1981	Budget 1982	Forecast 1983
Balance at the beginning of the year	**28,710**	**35,149**	**26,414**
REVENUE			
Contributions from Revenue Fund	12,146	13,485	15,796
Investment Income - Own Funds	3,107	2,019	1,515
- Other	1,198	1,290	1,272
Other	478	68	55
	16,929	**16,862**	**18,638**
EXPENDITURE			
Transfers to - Capital Fund	8,160	22,613	18,773
- Revenue Fund	910	1,301	1,055
Currency Exchange	1,352	1,618	1,453
Other	68	65	77
	10,490	**25,597**	**21,358**
Balance at the end of the year	**35,149**	**26,414**	**23,694**
Analyzed as follows:			
RESERVES			
Working Capital	2,138	2,181	2,211
Capital Expenditures	421	34	948
Contingencies	300	300	300
Settlement of Claims	100	125	150
COSF Actuarial Deficit	42	42	42
	3,001	**2,682**	**3,651**
RESERVE FUNDS			
Capital Expenditures	15,940	6,758	2,547
Debenture Currency Exchange	7,742	6,944	6,290
Vested Employee Benefits	4,432	4,942	5,455
Equipment Replacement	2,097	2,453	3,270
Landfill Equipment and Closure	-	226	474
Self Insurance	699	875	939
Winter Control	691	791	902
OHAP Loans	498	711	140
Debt Charge Recovery	49	32	26
	32,148	**23,732**	**20,043**
	35,149	**26,414**	**23,694**

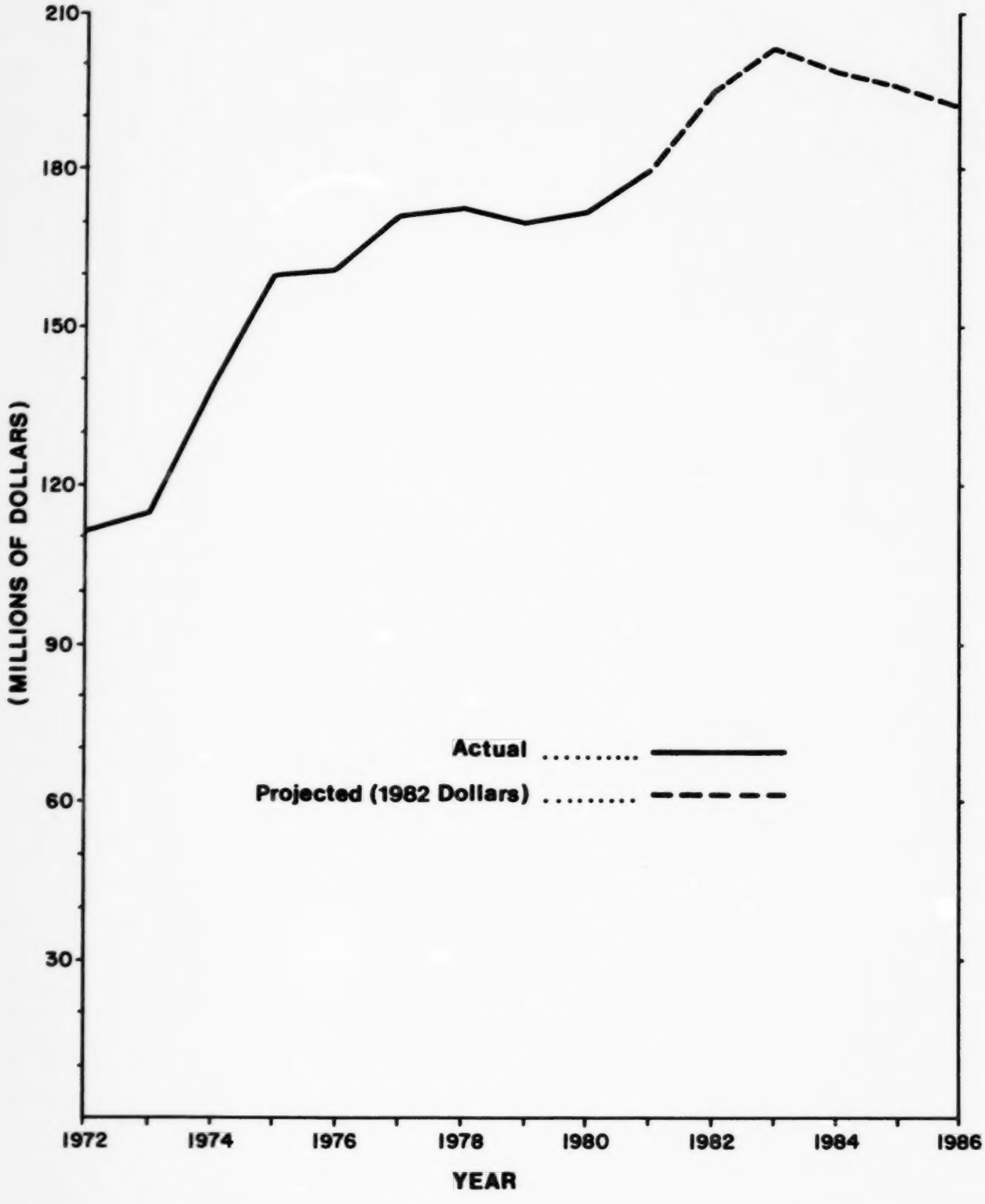
CURRENT REVENUE BY SOURCE



CURRENT EXPENDITURE BY FUNCTION



TOTAL FUNDED AND UNFUNDED DEBT



DEBT SERVICE CHARGES AND OTHER FISCAL COSTS - ($000)

	1979	1980	1981	1982	1983
Own Purpose Expenditures	**168,488**	**196,319**	**235,470**	**271,323**	**301,429**
Debt Service Charges					
Principal and Sinking Fund	9,917	9,982	10,433	11,000	10,470
Interest on Long Term Debt	13,397	13,628	15,518	15,386	15,482
Interest on Short Term Borrowings	2,347	2,675	2,989	3,378	3,575
	25,661	**26,285**	**28,940**	**29,764**	**29,527**
Other Fiscal Costs					
Ottawa & Vanier Hospital Debt	1,033	1,093	734	474	459
Cost of Foreign Exchange	2,035	2,105	1,532	1,797	1,709
Cost of New Debentures and Discounts	141	323	238	226	100
Banking Service Charges	65	68	84	83	81
Contribution to Reserves	6,384	5,434	9,998	12,521	14,565
Reserve - O.H.A.P.	131	131	131	131	131
	9,789	**9,154**	**12,717**	**15,232**	**17,045**
Total	**35,450**	**35,439**	**41,657**	**44,996**	**46,572**
Percent of Total	**21.0**	**18.1**	**17.7**	**16.6**	**15.5**

FIVE YEAR FINANCIAL REVIEW

(All dollar amounts are in thousands except per capita figures)	1977	1978	1979	1980	1981
Population	530,421	534,941	541,932	548,995	553,537
Area in acres	686,352	686,352	686,352	686,352	686,352
Number of households	195,229	202,825	202,692	204,374	210,536
Equalized Assessment in Millions (1)	$ 6,730	$ 7,028	$ 7,264	$ 15,972	$ 16,461
Per capita	$ 12,689	$ 13,137	$ 13,403	$ 29,094	$ 29,738
General municipal revenue					
Requisition on area municipalities	$ 49,524	$ 54,437	$ 58,490	$ 62,550	$ 72,999
Sale of water	10,905	11,515	13,332	16,354	19,404
Contributions from Ontario	46,581	53,467	61,551	78,464	95,625
Other grants	531	530	311	432	799
Fees & service charges	27,044	30,330	32,314	37,243	44,511
Other	1,834	3,861	1,734	3,624	1,916
	$136,419	$154,140	$167,732	$198,667	$235,254
General municipal expenditure	$141,928	$155,037	$168,488	$196,319	$235,470
Net long term liabilities					
General municipal activities	$118,111	$109,785	$100,348	$104,301	$ 93,732
Per Capita	$ 222.67	$ 205.23	$ 185.17	$ 189.99	$ 169.33
Municipal enterprises	$ 43,139	$ 40,759	$ 38,255	$ 44,585	$ 42,990
Charges for net long term liabilities					
General municipal activities	$ 14,008	$ 15,614	$ 15,151	$15,362	$ 16,153
Per capita	$ 26.41	$ 29.19	$ 27.96	$ 27.98	$ 29.18
Capital expenditure	$ 36,594	$ 43,828	$ 34,123	$ 33,471	$ 44,757
Capital financing					
Contributions from own funds	$ 3,446	$ 3,086	$ 6,496	$ 7,467	$ 14,287
Long term liabilities incurred (2)	45,883	4,706	6,219	54,441	3,743
Ontario grants	14,855	17,062	14,527	14,676	17,180
Other	3,397	496	1,621	2,159	7,212
	$ 67,581	$ 25,350	$ 28,863	$ 78,743	$ 42,422

Note 1: The 1980 and 1981 equalized assessments (line 4) reflect the new equalization factors introduced by the Province of Ontario in 1979 and 1980.

Note 2: Includes long term liabilities incurred on behalf of area municipalities.

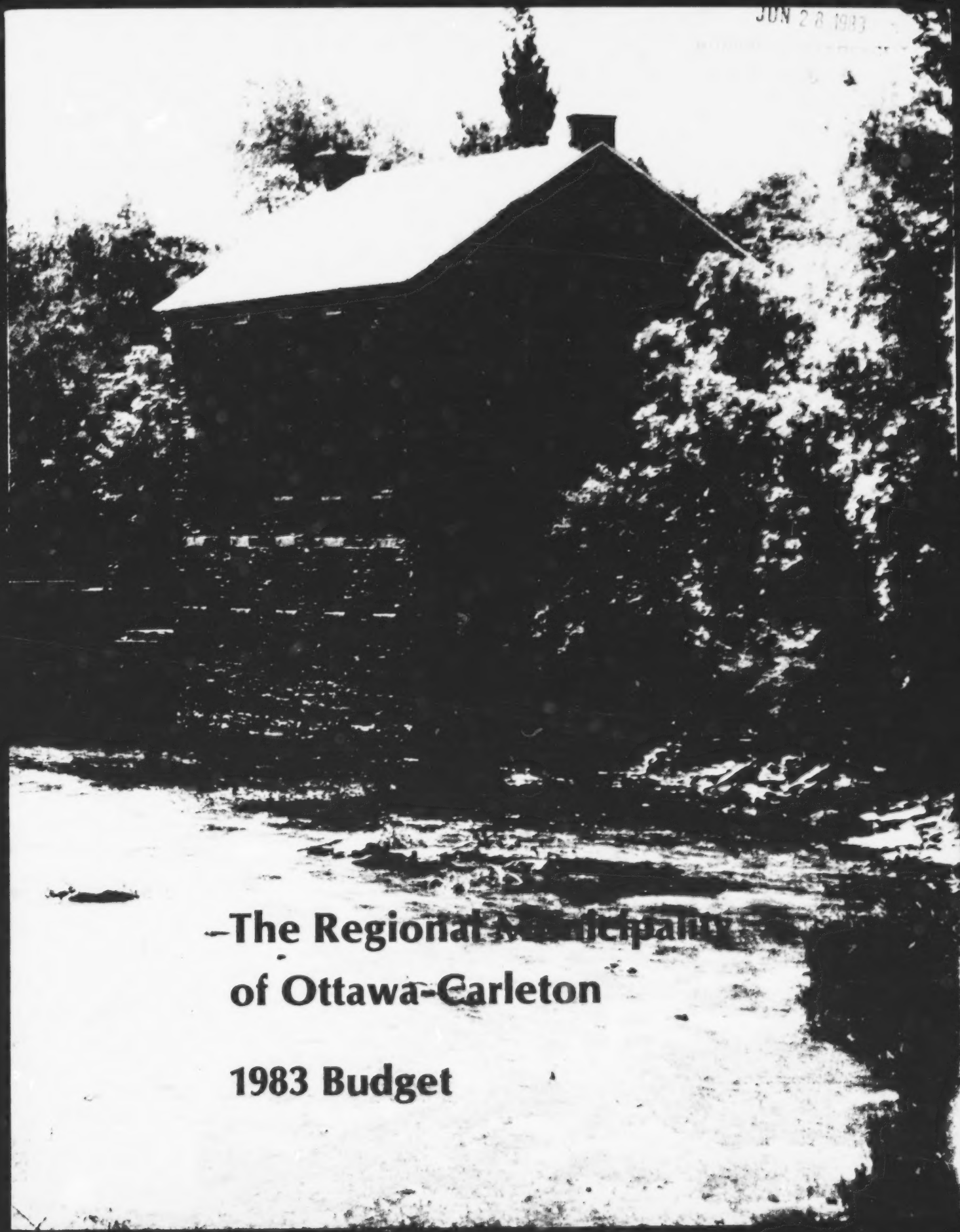
ESTABLISHED SALARIED POSITIONS AND AVERAGE WAGE POSITIONS

Department	1978	1979	1980	1981	1982
Audit Services	6	6	6	6	6
Chairman's Office	5	5	3	3	4
Emergency Measures	4	3	3	3	3
Finance	71	76	77	76	77
Homes for the Aged	399	399	404	404	404
Legal	39	39	38	37	30
Management Services	3	3	4	6	6
Personnel	16	17	17	20	20
Planning	37	37	37	49	48
Regional Clerk's	14	14	14	14	23
Secretariat	16	17	14	14	
Social Services	302	305	297	303	305
Transportation	244	244	245	245	245
Works	229	228	211	208	212
TOTAL ESTABLISHED POSITIONS	1,385	1,393	1,370	1,388	1,383
AVERAGE WAGE POSITIONS	643	650*	650*	650*	646*
TOTALS	2,028	2,043	2,020	2,038	2,029
Boards & Agencies					
OC Transpo	1,749	1,715	1,763	1,827	1,845
Health Unit	264	367	271	303	295
TOTALS	2,013	1,982	2,034	2,130	2,140
GRAND TOTAL	4,041	4,025	4,054	4,168	4,169

* Estimated

Number/
Numéro
2

JUN 28 1983



The Regional Municipality of Ottawa-Carleton

1983 Budget

Cover Photo by H.P. Beaudoin

WATSON'S MILL — MANOTICK, ONTARIO

This five-storey stone grist mill was built on the banks of the Rideau Canal in Manotick, Ontario in 1860 by Thomas Langrell of Ottawa.

In 1972, with assistance from the federal and provincial governments, the Rideau Valley Conservation Authority purchased the grist mill and restored one run of millstones and accessory machinery to the original 1860 operating condition. Watson's Mill is one of the finest examples of mid-nineteenth century grist mill architecture in Canada.

The Regional Municipality
of Ottawa-Carleton
222 Queen Street
OTTAWA, Ontario
Canada K1P 5Z3

Regional Municipality
of Ottawa-Carleton
222 Queen Street
Ottawa Ontario K1P 5Z3

Office of the
Finance Commissioner

Municipalité Régionale
d'Ottawa-Carleton
222 rue Queen
Ottawa Ontario K1P 5Z3

Cabinet du Commissaire
aux Finances

April 30, 1983

To: The Chairman and
Members of Regional Council

Subject: 1983 Budget

I am pleased to present to you the 1983 Budget for the Regional Municipality of Ottawa-Carleton and its related Boards and Agencies.

The statements contained within this budget were prepared from the 1983 Current Budget Estimates and the 1983-1987 Capital Budget Forecast of the Region which were adopted by Regional Council on February 14, 1983. Information taken from the approved annual budgets of the Ottawa-Carleton Regional Transit Commission, the Ottawa-Carleton Regional Area Health Unit and Canada's Capital Congress Centre has also been used to prepare statements contained herein.

The 1983 Budget is presented in three main sections: Current Operating Budget, Capital Budget and Financial and Other Statistics. Each section contains a consolidation of information taken from the above annual budgets. An introduction to each section provides a brief summary and a description of the statements presented.

The co-operation and assistance received from all participants in the preparation of the 1983 Budget is sincerely acknowledged and appreciated.

Respectfully submitted

James Black
Finance Commissioner & Treasurer

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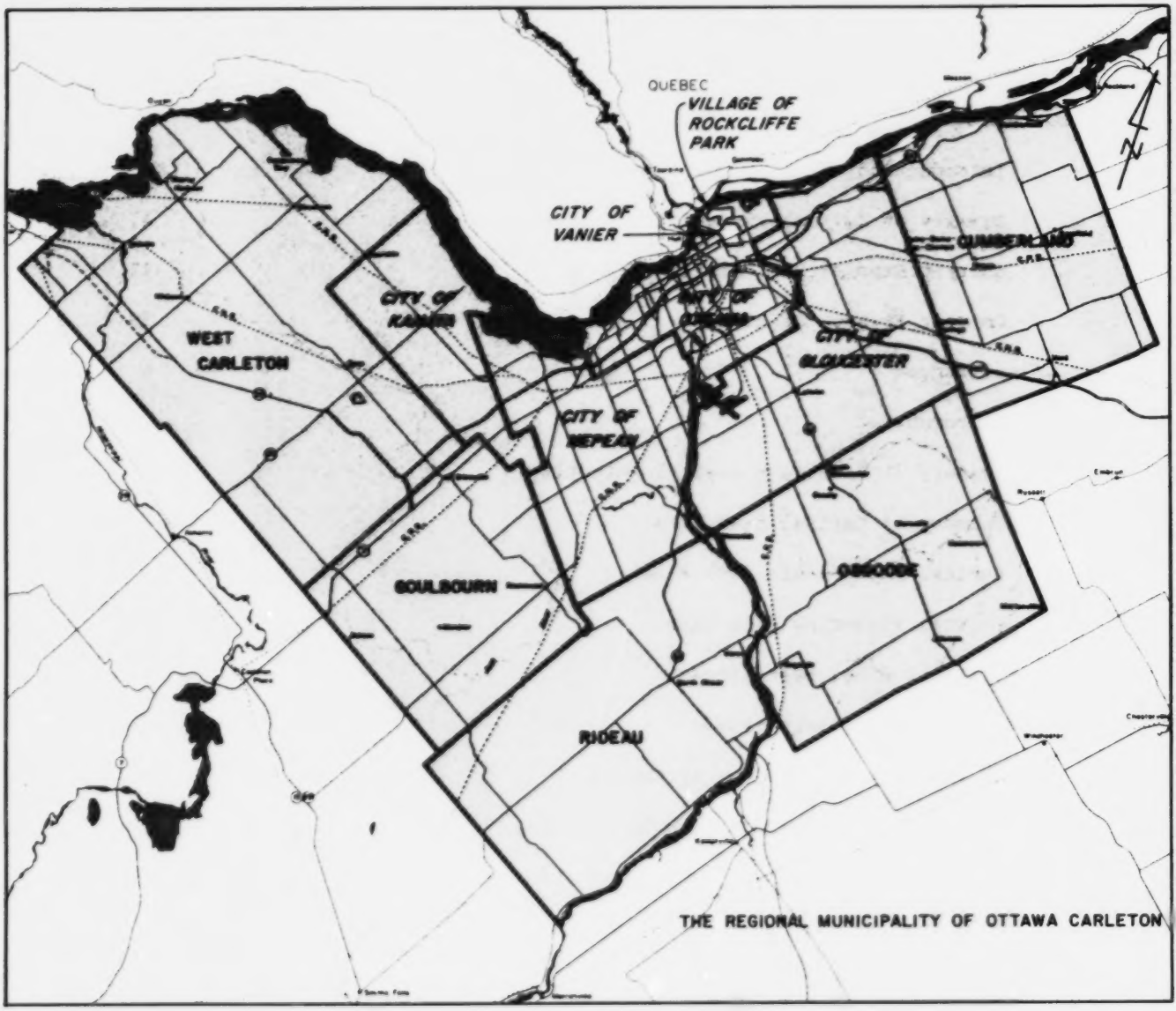

QUEBEC
VILLAGE OF ROCKCLIFFE PARK
CITY OF VANIER
CUMBERLAND
CITY OF KANATA
WEST CARLETON
CITY OF GLOUCESTER
CITY OF NEPEAN
GOULBOURN
OSGOODE
RIDEAU
THE REGIONAL MUNICIPALITY OF OTTAWA CARLETON

MEMBERS OF REGIONAL COUNCIL

CHAIRMAN
Haydon A.S.

CITY OF OTTAWA
Mayor:
*Dewar M.

Aldermen:
Bird G.C.
Bourns B.
*Catterall M.
Denison W.T.
Durrell J.A.
Hasenack R.C.
Holmes D.
Holzman J.
Kehoe M.M.
Laviolette M.
*MacDougall W.G.
McSweeney M.
Robert R.A.
Smith H.G.
*Smith N.L.

CITY OF VANIER
Mayor:
Grandmaitre B.

Alderman:
Chaput M.

VILLAGE OF ROCKCLIFFE PARK
Mayor:
Plumptre B.A.

TOWNSHIP OF CUMBERLAND
Mayor:
*Clark P.D.

CITY OF GLOUCESTER
Mayor:
*Barrett F.G.

Councillors:
Allen J.H.
Bellemare E.

TOWNSHIP OF GOULBOURN
Mayor:
Wytenburg A.

CITY OF KANATA
Mayor:
Wilkinson M.

CITY OF NEPEAN
Mayor:
*Franklin B.

Aldermen:
Gaffney B.
Hunter G.W.
Rywak M.E.

TOWNSHIP OF OSGOODE
Mayor:
*Bouwers A.

TOWNSHIP OF RIDEAU
Mayor:
Bartlett D.

TOWNSHIP OF WEST CARLETON
Mayor:
Munro D.

* Denotes Executive Committee Member.

DEPARTMENT, BOARD & COMMISSION HEADS

DEPARTMENT HEADS

Anderson R.J.
Personnel Commissioner

Armstrong G.J.
Director
Homes for the Aged

Ayers F.E.
Works Commissioner

Black J.
Finance Commissioner & Treasurer

Brunette W.H.
Regional Clerk

Cameron J.D.
Regional Solicitor

Pope A.J.
Social Services Commissioner

Sheflin M.J.E.
Transportation Commissioner

Tremblay H.T.
Co-Ordinator
Emergency Measures

Wright J.M.
Planning Commissioner

Vacant
Management Service Officer
Internal Auditor
Commissioner of
Administrative Services

BOARD & COMMISSION HEADS

Bonsall J.A.
General Manager
OC Transpo

Corber Dr. S.J.
Medical Officer of Health

McCabe G.E.
General Manager
Canada's Capital
Congress Centre

1983 CURRENT BUDGET

DISTRIBUTION PER DOLLAR OF

Expenditure

Revenue

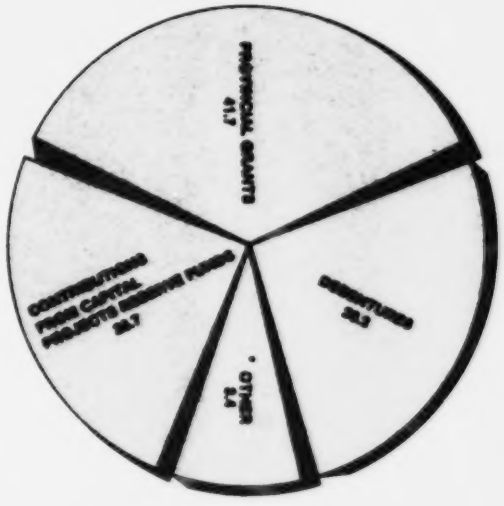
+ INCLUDES GENERAL AND PROTECTIVE SERVICES AND ENVIROMENTAL DEVELOPMENT

1983 CAPITAL BUDGET

DISTRIBUTION PER DOLLAR OF

Expenditure

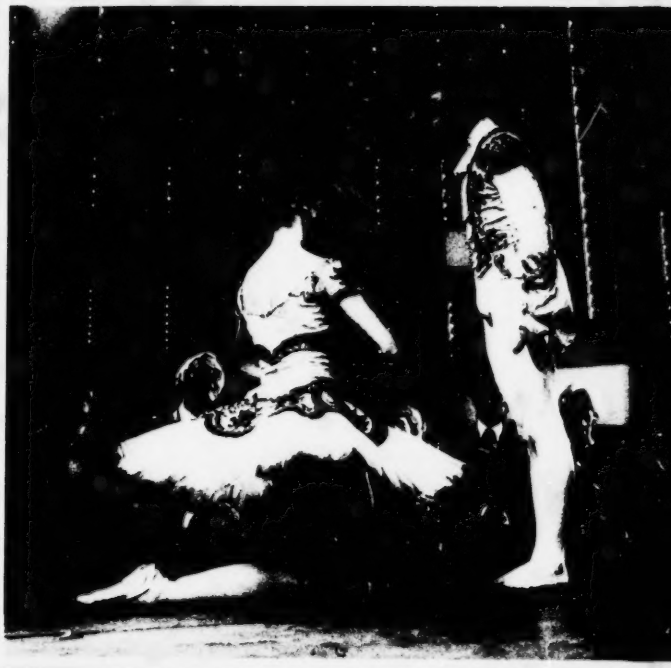
Revenue

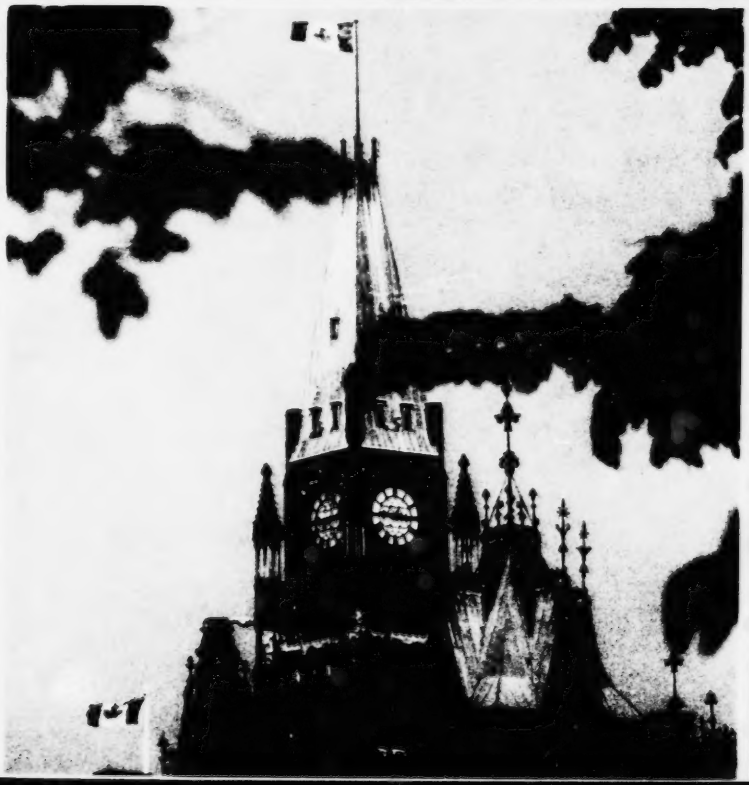


* INCLUDES REGIONAL FOREST. STUDIES AND WORKSHOPS

* INCLUDES REVENUE FROM FEDERAL AND MUNCIPAL GOVERNMENT

Current Budget





CURRENT BUDGET

The 1983 Current Budget Estimates provide for total operating expenditures of $304.9 million. This compares to expenditures of $279.0 million in 1982 or an increase of 9.3%. The budget provides for a Requisition on Area Municipalities of $100.9 million which represents an increase of 13.3% over the previous year's requisition.

Presentation

The Current Budget presented herein contains the revenues and expenditures of the General Fund of the Region, Regional Water Supply System, Regional Sewer System, Public Transit System (including the Ottawa-Carleton Regional Transit Commission), Canada's Capital Congress Centre and the Ottawa-Carleton Regional Area Health Unit. The Summary of Current Expenditure and Revenue outlines the functional categories of expenditure and the major sources of revenue consistent with corporate annual reporting. A further analysis of current expenditures within each function and an analysis of current revenue is included to provide futher detail of the budget data.

1983 Current Budget

The 1983 Budget Estimates and the resulting levy on the eleven area municipalities are influenced by two factors, namely; increased Social and Family Service costs attributable to the present economic situation and increased financing costs to support the Region's capital programs. Major increases in the General Welfare Assistance payments contribute a $3.6 million or 21.2% increase in the 1983 net requirement. This increase results from the annualization effect of a 5.0% increase in assistance rates effective November'82 and higher welfare caseloads, e.g., 16% higher for the first quarter of 1983.

The relationship between the Current and Capital budgets is strongly felt in this year's budget. Financing of the Region's capital programs contributes $29.6 million in debt service during 1983 which represents a $4.3 million (16.9%) increase to the Region's net requirement. Approximately $1.0 million of the increase relates to interest payments for $30.0 million of debentures which are planned to be issued during the year, while the balance pertains to debt service for issues made during 1982. Included in this year's cost is principal and interest payments amounting to $2.1 million for the new Congress Centre, which is scheduled to open in late 1983.

Council's continued commitment to a "pay-as-you-go" approach to the financing of both present and future capital works requires that contributions to capital reserve funds totalling $13.3 million be made in 1983. Compared to a budget of $9.6 million in the previous year, an increase in the net requirement of $3.7 million is required.

Salary and wage estimates have been prepared using the 1982 year-end establishment, and in accordance with Bill 179, "Inflation Restraint Act". While this limited all economic increases for salaries and wages to 5%, increases throughout the budget range between 5.2% and 10.2% as a result of progression increases to be received by some employees and the annualization of economic increases for part of 1982 as negotiated by the employee bargaining units within the Region.

Introduction of a 5% regional sewer service rate applied on Regional water accounts was approved by Regional Council to become effective April 1, 1983. This represents a shift to a more equitable sharing of the maintenance costs of the Sewer System by the users of the system. With the introduction of this method of financing it is estimated that $1.1 million will be raised and the dependency of financing through the sewer levy will be reduced accordingly.

Regional levies comprise 33.0% of the total current revenues of the region which represents an increase over the previous year. Provincial subsidies and grants have increased by 8.7% over 1982, but as a percentage of total revenue, their share has decreased. The Provincial Unconditional Grants show an increase of 7.4% in 1983 which results from an increased General Support Grant. The Province announced a decrease of 0.25% this year in the percentage used to calculate this grant and they have maintained all other unconditional grants factors at the 1982 level. This reduction in anticipated grants from the province has accrued to the local taxpayer and has contributed an increase of 13.3% to the Regional levy.

SUMMARY OF CURRENT EXPENDITURE AND REVENUE — ($000)

	Actual 1982	Budget 1983	Forecast 1984
EXPENDITURE			
General Government	12,266	13,876	15,519
Protection to Persons and Property	1,370	1,831	1,308
Transportation Services	125,095	126,643	142,772
Environmental Services	45,621	49,429	51,733
Health Services	21,256	23,254	24,541
Social and Family Services	68,054	81,167	88,636
Recreation and Cultural Services	362	451	536
Planning and Development	4,933	8,200	9,837
	278,957	304,851	**334,882**
REVENUE			
Requisition on Area Municipalities	89,015	100,894	113,346
Direct Charges on Rate Payers	4,683	6,944	6,980
Water Billings	22,528	23,751	24,516
Ontario Grants	104,911	113,986	123,137
Canada Grants	651	50	43
Fees, Fares and Service Charges	52,758	58,213	65,946
Other Revenue	2,876	1,595	914
	277,422	305,433	**334,882**
ACCUMULATED SURPLUS			
At the beginning of the year	953	(582)	-
Surplus (Deficit) for year	(1,535)	582	-
	(582)	-	-
Deficit Analyzed as follows:			
Congress Centre	(574)		
Transit Fund	(8)		
	(582)		

CURRENT EXPENDITURE DETAILS — ($000)

	Actual 1982	Budget 1983	Variance %	Forecast 1984
GENERAL GOVERNMENT				
Legislative	541	568	5.0	611
General Administrative				
Chairman's Office	195	227	16.4	242
Regional Clerk	977	1,131	15.8	1,117
Personnel	825	934	13.2	981
Regional Headquarters	86	77	(10.5)	150
Legal	1,27[illegible]	1,377	8.1	1,482
Management Services	396	172	(56.6)	211
Chief Administrator's Office	-	228	-	230
Finance	1,715	1,863	8.6	2,098
Audit	251	329	31.1	362
Boards and Committees	34	14	(58.8)	14
	5,753	6,352	10.4	6,887
Fiscal Services				
Debt Charges	15	15	-	1,015
Other Fiscal Services	4,309	4,478	3.9	4,360
Remissions	781	560	(28.3)	588
	5,105	5,053	(1.0)	5,963
Other				
Purchasing Services	176	190	8.0	200
Insurance	87	88	1.1	82
General Grants	111	101	(9.0)	48
Carleton County Gaol	57	90	57.9	-
Sundry and Unforeseen	436	1,434	228.9	1,728
	867	1,903	119.5	2,058
Total - General Government	12,266	13,876	13.1	15,519

CURRENT EXPENDITURE DETAILS — ($000)

	Actual 1982	Budget 1983	Variance %	Forecast 1984
PROTECTION TO PERSONS AND PROPERTY				
Conservation Authorities				
Mississippi Valley	78	91	16.7	120
Rideau Valley	810	1,259	55.4	681
South Nation River	129	130	0.8	136
	1,017	**1,480**	**45.5**	**937**
Emergency Measures				
E.M.O.	**156**	**144**	**(7.7)**	**152**
Protective Inspection and Control				
O-C Humane Society	**197**	**207**	**5.1**	**219**
Total - Protection to Persons and Property	**1,370**	**1,831**	**33.6**	**1,308**

CURRENT EXPENDITURE DETAILS — ($000)

	Actual 1982	Budget 1983	Variance %	Forecast 1984
TRANSPORTATION SERVICES				
Common Services				
Administration	**1,624**	1,701	4.7	**1,857**
Roadways				
Administration	221	229	3.6	240
Summer Maintenance	7,228	8,116	12.3	8,648
Traffic Signs and Pavement Markings	1,795	2,004	11.6	2,134
Signals and Communications	1,973	2,295	16.3	2,410
Operational Studies	923	1,035	12.1	1,097
Debt Charges	8,076	7,759	(3.9)	9,462
Capital Reserve Fund	3,899	863	(77.9)	2,843
Other	90	46	(48.9)	44
	24,205	22,347	(7.7)	**26,878**
Winter Control				
Winter Maintenance	6,579	5,500	(16.4)	6,812
Contribution to Reserve Fund	484	-	-	-
	7,063	5,500	(22.1)	**6,812**
Planning, Design and Construction				
Transportation Planning	1,363	1,433	5.1	1,512
Design and Construction	2,062	2,283	10.7	2,502
	3,425	3,716	8.5	**4,014**
Public Transit				
OC Transpo	82,296	85,178	3.5	94,148
Senior Citizens Passes	589	1,193	102.5	1,365
Debt Charges	2,285	2,216	(3.0)	2,117
Capital Reserve Fund	2,500	3,350	34.0	3,500
Remissions	374	264	(29.4)	342
Other Fiscal Services	734	1,178	60.5	1,739
	88,778	93,379	5.2	**103,211**
Total - Transportation Services	**125,095**	126,643	1.2	**142,772**

CURRENT EXPENDITURE DETAILS — ($000)

	Actual 1982	Budget 1983	Variance %	Forecast 1984
ENVIRONMENTAL SERVICES				
Waterworks System				
Administration	2,069	2,237	8.1	2,378
Purification Plants	4,076	4,364	7.1	4,931
Services and Supplies	1,762	1,871	6.2	2,094
Mains, Valves and Chambers	2,232	2,517	12.8	2,814
Fire Hydrants	1,029	1,061	3.1	1,124
Water Services	1,970	1,970	-	2,119
Meter Maintenance	503	586	16.5	611
Buildings and Grounds	105	124	18.1	132
New Services	303	269	(11.2)	286
Meter Reading	833	998	19.8	1,061
Debt Charges	6,651	7,833	17.8	7,392
Capital Reserve Fund	5,816	6,075	4.5	5,679
Remissions	43	50	16.3	56
Other Fiscal Services	2,428	1,928	(20.6)	1,966
	29,820	**31,883**	**6.9**	**32,643**
Sanitary Sewer System				
Administration	1,312	1,544	17.7	1,636
Pollution Investigation and Abatement	458	495	8.1	516
Surveys and Inspections	363	399	9.9	419
Sewer Maintenance	349	393	12.6	406
Pumping Stations	140	141	0.7	149
Sewage Treatment Plants	4,737	5,336	12.6	6,218
Debt Charges	4,881	5,158	5.7	5,090
Capital Reserve Fund	1,146	1,700	48.3	2,130
Remissions	135	86	(36.3)	95
Other Fiscal Services	935	982	5.0	1,060
	14,456	**16,234**	**12.3**	**17,719**
Garbage Disposal				
Landfill Site	1,021	988	(3.2)	1,050
Debt Charges	324	324	-	321
	1,345	**1,312**	**(2.5)**	**1,371**
Total - Environmental Services	**45,621**	**49,429**	**8.3**	**51,733**

CURRENT EXPENDITURE DETAILS — ($000)

	Actual 1982	Budget 1983	Variance %	Forecast 1984
HEALTH SERVICES				
Regional Health Unit				
Public Health Services	7,367	8,194	11.2	8,481
Family Planning	8,417	9,484	12.7	10,508
Home Care	232	277	19.4	307
	16,016	**17,955**	**12.1**	**19,296**
Hospitals				
Grants	474	459	(3.4)	460
Debt Charges	2,851	2,911	2.1	2,857
Contribution to Reserve Fund	1,915	1,929	0.7	1,928
	5,240	**5,299**	**1.1**	**5,245**
Total - Health Services	**21,256**	**23,254**	**9.4**	**24,541**

CURRENT EXPENDITURE DETAILS — ($000)

	Actual 1982	Budget 1983	Variance %	Forecast 1984
SOCIAL AND FAMILY SERVICES				
General Assistance				
Administration	2,223	2,542	14.3	2,633
Support Services	5,870	6,981	18.9	7,673
General Assistance	24,575	30,912	25.8	33,971
Special Assistance	2,365	2,382	0.7	2,696
Supplementary Aid	1,189	1,443	21.4	1,769
100% Provincial	1,172	1,313	12.0	1,384
Rent Supplement	1,466	2,442	66.6	2,638
Christmas Supplement	330	389	17.9	440
Back-to-School Allowance	135	160	18.5	181
Work Activity Projects	356	385	8.1	421
Other Assistance	740	1,429	93.1	799
Grants	360	407	13.1	430
Debt Charges	-	708	-	1,715
	40,781	**51,493**	**26.3**	**56,750**
Homemakers and Nurses Services				
Homemakers Services	1,470	1,524	3.7	1,745
Nurses Services	31	50	61.3	52
	1,501	**1,574**	**4.9**	**1,797**
Assistance to Aged Persons				
Homes for the Aged	12,368	13,427	8.6	14,317
Debt Charges	219	220	0.5	133
Capital Reserve Fund	30	122	306.7	150
	12,617	**13,769**	**9.1**	**14,600**
Assistance to Children				
Day Nurseries	9,936	10,944	10.1	12,062
Children's Aid Society	3,089	3,230	4.6	3,392
Voluntary Children's Services	64	133	107.8	35
Juvenile Delinquents	66	24	(63.6)	-
	13,155	**14,331**	**8.9**	**15,489**
Total - Social and Family Services	**68,054**	**81,167**	**19.3**	**88,636**

CURRENT EXPENDITURE DETAILS — ($000)

	Actual 1982	Budget 1983	Variance %	Forecast 1984
RECREATION AND CULTURAL SERVICES				
Cultural Grants	362	451	24.6	536
Total - Recreation and Cultural Services	362	451	24.6	536
PLANNING AND DEVELOPMENT				
Planning and Zoning				
Administration	422	439	4.0	461
Graphic and Technical	165	174	5.5	183
Policy and Programs	751	816	8.7	856
Plans Administration	493	535	8.5	562
Land Division Committee	99	106	7.1	112
Capital Reserve Fund	-	105	-	105
	1,930	2,175	12.7	2,279
Commercial and Industrial Development				
Commercial and Industrial Development Corporation	569	592	4.0	755
Canada's Capital Visitors and Convention Bureau	725	837	15.4	987
Canada's Capital Congress Centre	574	1,043	81.7	1,078
Capital Reserve Fund	600	700	16.7	860
Debt Charges	-	2,128	-	2,534
	2,468	5,300	114.7	6,214
Environmental Development				
Regional Forest	28	30	7.1	35
Capital Reserve Fund	507	396	(21.9)	825
Debt Charges	-	299	-	484
	535	725	35.5	1,344
Total - Planning and Development	4,933	8,200	66.2	9,837
TOTAL CURRENT EXPENDITURE	278,957	304,851	9.3	334,882

CURRENT REVENUE DETAILS — ($000)

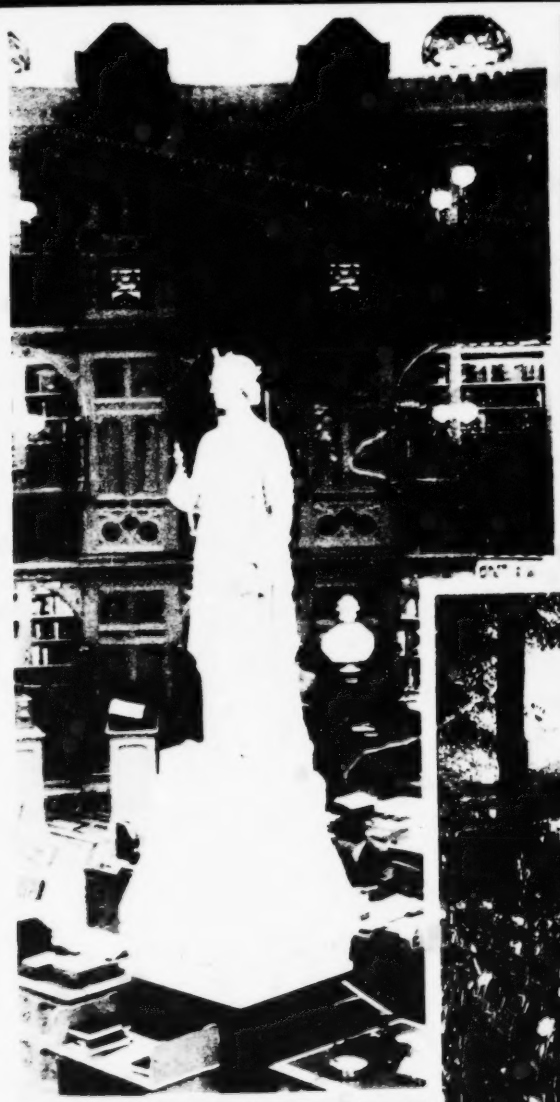
	Actual 1982	Budget 1983	Variance %	Forecast 1984
GENERAL GOVERNMENT				
Ontario Grants	153	92	(39.9)	18
Canada Grants	13	5	(61.5)	-
Fees and Service Charges	538	607	12.8	634
Other Revenue	1,166	74	(93.6)	75
	1,870	**778**	**(58.4)**	**727**
PROTECTION TO PERSONS AND PROPERTY				
Ontario Grants	110	117	6.4	120
Fees and Service Charges	313	708	126.2	-
	423	**825**	**95.0**	**120**
TRANSPORTATION SERVICES				
Ontario Grants	30,786	28,333	(8.0)	30,982
Canada Grants	635	42	(93.4)	43
Fares and Service Charges	43,033	47,594	10.6	55,465
Other Revenue	1,450	631	(56.5)	660
	75,904	**76,600**	**0.9**	**87,150**
ENVIRONMENTAL SERVICES				
Ontario Grants	225	-	-	-
Water Billings	22,528	23,751	5.4	24,516
Fees and Service Charges	1,815	1,585	(12.7)	1,674
Other Revenue	260	890	242.3	179
	24,828	**26,226**	**5.6**	**26,369**
HEALTH SERVICES				
Ontario Grants	13,991	15,614	11.6	16,936
Fees and Service Charges	259	364	40.5	280
	14,250	**15,978**	**12.1**	**17,216**
SOCIAL AND FAMILY SERVICES				
Ontario Grants	44,247	53,197	20.2	57,692
Fees and Service Charges	6,769	7,312	8.0	7,859
	51,016	**60,509**	**18.6**	**65,551**
PLANNING AND DEVELOPMENT				
Ontario Grants	182	286	57.1	155
Canada Grants	3	3	-	-
Fees and Service Charges	31	42	35.5	34
	216	**331**	**53.2**	**189**

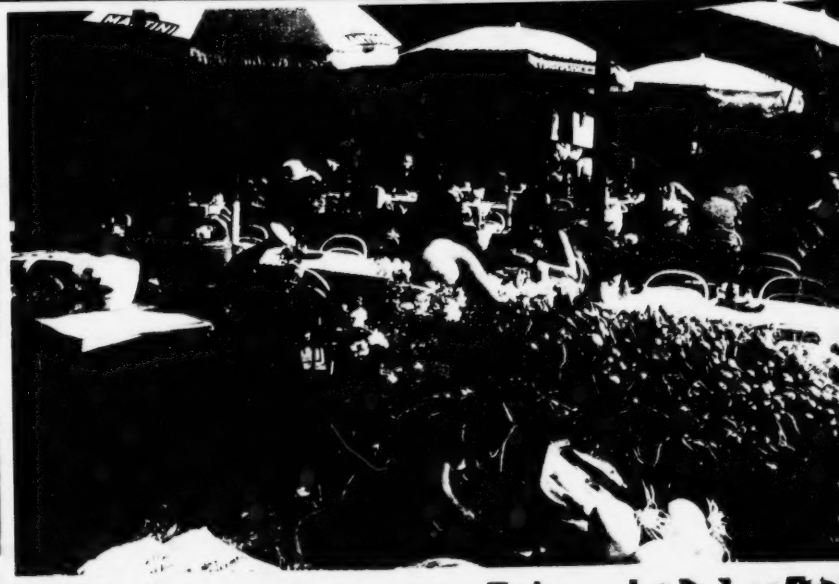
CURRENT REVENUE DETAILS — ($000)

	Actual 1982	Budget 1983	Variance %	Forecast 1984
ONTARIO UNCONDITIONAL GRANTS				
Unconditional Grant	6,207	6,210	-	6,215
Resource Equalization Grant	2,977	2,980	0.1	2,980
General Support Grant	6,033	7,158	18.6	8,039
	15,217	16,348	7.4	**17,234**
DIRECT CHARGES ON RATEPAYERS				
Fire Supply Charges	4,683	4,903	4.7	5,224
Sewer Surcharge	-	1,104	-	1,217
* Congress Centre Levy	-	937	-	539
	4,683	6,944	48.2	**6,980**
REQUISITION ON AREA MUNICIPALITIES				
General Levy	52,874	61,323	16.0	72,049
Sewer Levy	13,169	13,900	5.6	15,231
Transit Levy	22,972	25,671	11.7	26,066
	89,015	100,894	13.3	**113,346**
TOTAL CURRENT REVENUE	**277,422**	305,433	10.1	**334,882**

* Congress Centre Levy is based on proposed legislation.

Capital Budget





CAPITAL BUDGET

The 1983-1987 Capital Budget Forecast provides for capital expenditures of $406.5 million which is comprised of new capital authority approved by Regional Council of $356.1 million and capital expenditures authorized by the Ottawa-Carleton Transit Commission of $50.4 million. The five year Capital Budget Forecast anticipates the issuance of $91.6 million in debentures during the years 1983-1987. Capital expenditures of OC Transpo are budgeted to be financed entirely from current operations.

Presentation

The Capital Budget section contains schedules which outline by major function Capital Authorities, Capital Cash Flow and Debt Burden of the Region for the five-year plan of capital works. The Summary of Five Year Capital Authority presents the plan of capital projects requiring authorization from the Transit Commission, Regional Council and the Ontario Municipal Board. Prior to the commencement of capital works, authority must be received from council to undertake any project. All projects requiring debenture financing must also receive Ontario Municipal Board approval and the appropriate charge is made against the Region's debenture quota for that financing.

The Summary of Capital Cash Flow represents the yearly cash expenditure of funds on those projects which have been authorized by council and the O.M.B. Expenditures are made for capital works only after authority has been given. All expenditures must be within approved capital authority limits.

The schedule of Debt Burden of the Region indicates the projected long term liabilities that will result from the issuance of debentures to finance the capital program as presented in this forecast, together with the outstanding debt that has been issued by the Region, and debenture authority already approved by the OMB but not issued at December 31, 1982.

1983 Capital Budget

The 1983 Capital Budget provides for capital expenditure authorities totalling $113.0 million. This program will result in a net funding requirement to the Region of $56.8 million which is proposed to be met by the issuance of $37.6 million of debentures, with the balance coming from reserve funds ($13.6 million) and contributions from the revenue fund ($5.6 million). The level of debenture authorities included in the current year's capital budget reflects the continued "pay as you go" approach that Regional council has approved for the water supply and sanitary sewer capital works and the major portion of the rapid transit system.

The Capital Authorities for this year contain the further development of a health and social services facility on regionally owned property and a proposal to acquire a site and construct a building to house Regional Headquarters. These two projects contribute $17.2 million in 1983 and are forecasted to cost $35.8 million upon completion.

The 1983 Capital Cash Flow provides for expenditures during the year of $108.8 million and the issuance of debentures amounting to $30.0 million to help finance these expenditures. Maintenance of the Regional road system ($12.5 million) and the further construction of the rapid transitway system ($37.9 million) together comprise 46.3% of the 1983 program. The completion of the Congress Centre contributes a further $16.8 million to this year's capital cash flow, while the balances of the cash flow results from land acquisition for a Regional Headquarters, environmental services capital works, hospital financing and other capital projects.

SUMMARY OF FIVE YEAR CAPITAL AUTHORITY — ($000)

	1983	1984	1985	1986	1987
CAPITAL EXPENDITURE AUTHORITY					
General Government	8,500	17,500	-	-	-
Transportation Services	85,686	71,010	57,770	45,560	38,807
Environmental Services	7,293	4,960	15,072	19,913	10,347
Health Services	-	-	-	-	-
Social and Family Services	8,944	300	350	1,000	1,000
Planning and Development	2,555	2,555	2,805	2,305	2,305
	112,978	**96,325**	**75,997**	**68,778**	**52,459**
CAPITAL FINANCING AUTHORITY					
Contribution from Revenue Fund	5,620	5,955	16,833	12,439	9,607
Contribution from Reserve Funds	13,580	12,705	15,550	21,125	15,743
Ontario Grants	52,780	45,347	29,905	22,825	19,359
Other	3,424	149	4,826	4,181	2,976
	75,404	64,156	67,114	60,570	47,685
Debenture Authority	37,574	32,169	8,883	8,208	4,774
	112,978	**96,325**	**75,997**	**68,778**	**52,459**

SUMMARY OF CAPITAL CASH FLOW —($000)

	Actual 1982	Budget 1983	Forecast 1984
CAPITAL EXPENDITURE			
General Government	56	7,973	8,134
Transportation Services	48,460	65,279	79,956
Environmental Services	9,502	10,771	5,976
Health Services	2,381	1,979	362
Social and Family Services	1,930	2,944	7,277
Planning and Development	18,593	19,895	2,310
Total - Capital Expenditure	**80,922**	108,841	**104,015**
Transfer to Revenue Fund	757	-	-
	81,679	**108,841**	**104,015**
CAPITAL FINANCING			
Contributions from Revenue Fund	10,263	6,848	7,246
Contributions from Reserves and Reserve Funds	13,376	21,613	13,279
Long Term Liabilities Incurred	23,982	30,000	33,000
Ontario Grants	33,464	44,394	47,782
Other	6,163	3,659	3,010
Total - Capital Financing	**87,248**	106,514	**104,317**
UNFINANCED CAPITAL			
At the beginning of the year	10,345	4,776	7,103
Excess of expenditure over financing for year	(5,569)	2,327	(302)
	4,776	7,103	**6,801**

CAPITAL EXPENDITURE CASH FLOW — ($000)

	Actual 1982	Budget 1983	Forecast 1984
GENERAL GOVERNMENT			
Office Building	-	7,750	7,900
Other Fixed Assets	56	223	234
	56	**7,973**	**8,134**
TRANSPORTATION SERVICES			
Hardsurfaced Roads	36,389	50,343	69,519
Bridges and Grade Separations	1,238	3,679	2,430
Street Lighting	102	85	100
Studies	14	151	50
Snow Disposal Facilities	193	3,150	-
Traffic Control Devices	581	818	765
Vehicles and Equipment	1,007	1,241	936
Buses etc. for Public Transit	8,806	5,620	5,955
Other Fixed Assets	130	192	201
	48,460	**65,279**	**79,956**
ENVIRONMENTAL SERVICES			
Storage Tanks	-	1,250	-
Water Filtration and Pumping	1,901	1,992	1,893
Watermains	2,443	3,405	1,755
Construction & Maintenance Equipment	49	-	-
Sewer and Pumping Stations	4,028	970	370
Pollution Control Plants	339	910	280
Landfill Works	34	20	50
Studies	28	115	25
Workshops	-	1,765	650
Storm Sewers	198	103	700
Other Fixed Assets	482	241	253
	9,502	**10,771**	**5,976**
HEALTH SERVICES			
Hospitals	2,337	1,929	309
Other Fixed Assets	44	50	53
	2,381	**1,979**	**362**

CAPITAL EXPENDITURE CASH FLOW — ($000)

	Actual 1982	Budget 1983	Forecast 1984
SOCIAL AND FAMILY SERVICES			
Institutional Buildings	738	540	300
Office Building	1,002	1,995	6,737
Bridges	-	180	-
Other Fixed Assets	190	229	240
	1,930	2,944	**7,277**
PLANNING AND DEVELOPMENT			
Environmental Resource Areas Acquisition Program	530	3,000	2,200
Studies	75	105	105
Congress Centre	17,979	16,786	-
Other Fixed Assets	9	4	5
	18,593	19,895	**2,310**
TOTAL - CAPITAL EXPENDITURE	**80,922**	108,841	**104,015**

CAPITAL FINANCING CASH FLOW — ($000)

	Actual 1982	Budget 1983	Forecast 1984
GENERAL GOVERNMENT			
Contributions from Revenue Fund	56	223	150
Long Term Liabilities Incurred	-	7,750	7,900
	56	7,973	**8,050**
TRANSPORTATION SERVICES			
Contributions from Revenue Fund	9,482	6,102	6,521
Contributions from Reserves and Reserve Funds	3,970	8,802	6,633
Long Term Liabilities Incurred	6,656	13,400	16,250
Ontario Grants	25,681	38,313	47,177
Other	635	265	2,875
	46,424	66,882	**79,456**
ENVIRONMENTAL SERVICES			
Contributions from Revenue Fund	482	241	256
Contributions from Reserves and Reserve Funds	7,084	8,087	4,483
Long Term Liabilities Incurred	3,200	1,420	650
Ontario Grants	1,753	527	455
Other	1,660	496	135
	14,179	10,771	**5,979**
HEALTH SERVICES			
Contributions from Revenue Fund	44	50	64
Contributions from Reserves and Reserve Funds	1,915	1,929	309
Long Term Liabilities Incurred	2,000	-	-
	3,959	1,979	**373**

CAPITAL FINANCING CASH FLOW — ($000)

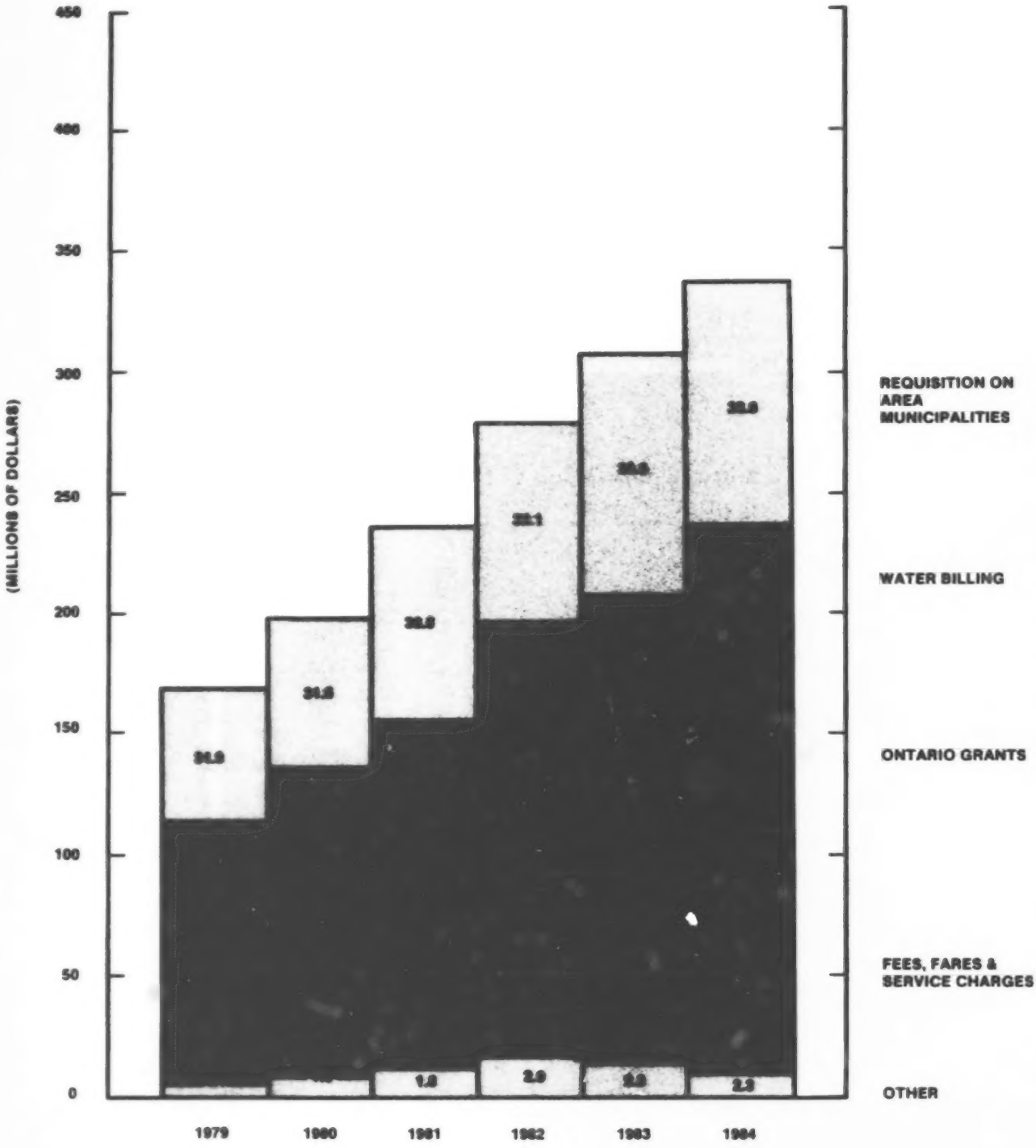
	Actual 1982	Budget 1984	Forecast 1984
SOCIAL AND FAMILY SERVICES			
Contributions from Revenue Fund	190	229	252
Contributions from Reserves and Reserve Funds	378	384	150
Long Term Liabilities	1,000	4,900	6,740
Ontario Grants	406	337	150
	1,974	5,849	**7,292**
PLANNING AND DEVELOPMENT			
Contributions from Revenue Fund	9	3	3
Contributions from Reserves and Reserve Funds	29	2,412	844
Long Term Liabilities Incurred	11,126	2,530	1,460
Ontario Grants	5,624	5,217	-
Other	3,868	2,898	-
	20,656	13,060	**2,307**
TOTAL - CAPITAL FINANCING	**87,248**	106,514	**103,457**

Financial and Other Statistics

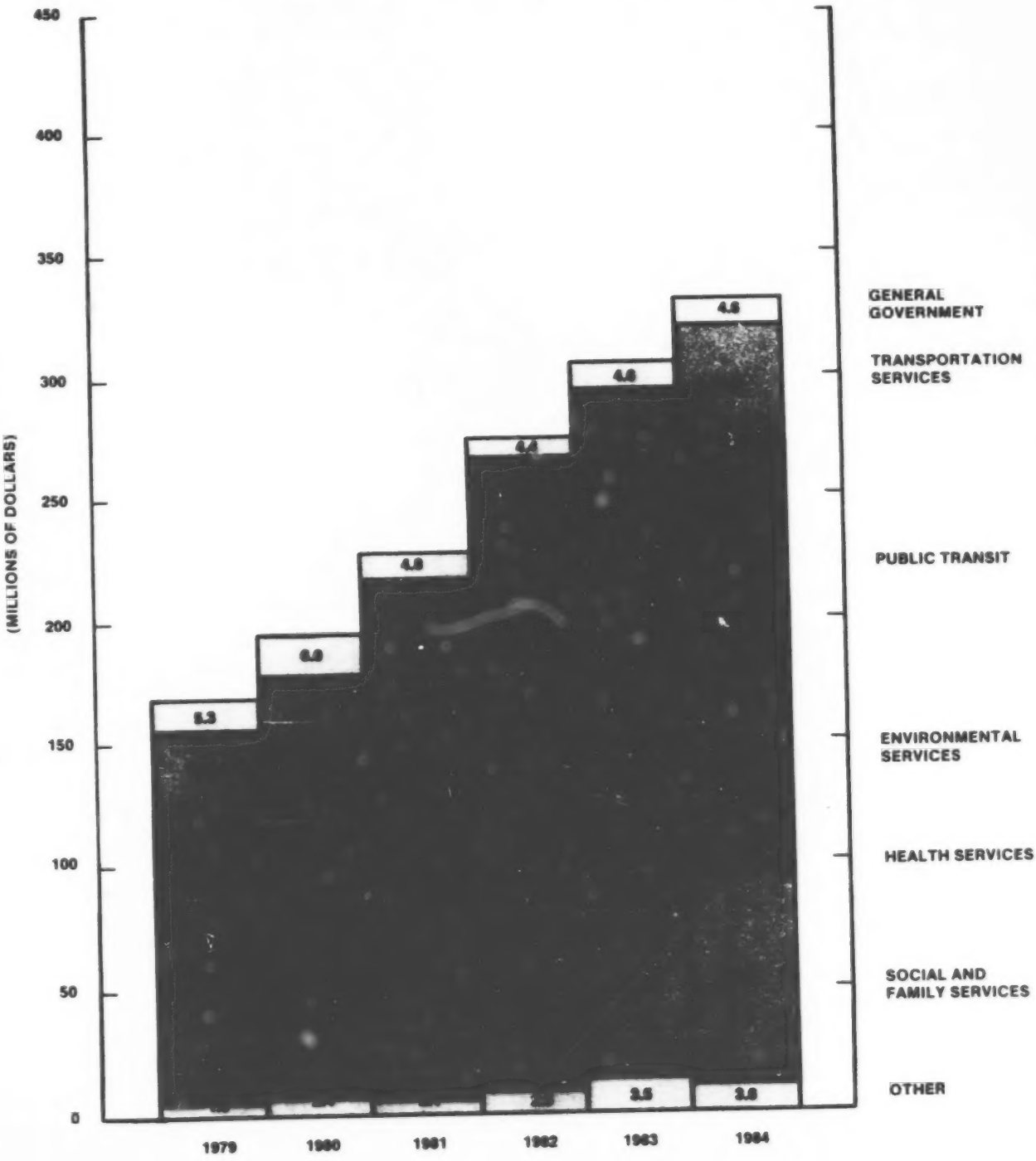
RESERVE AND RESERVE FUNDS — ($000)

	Actual 1982	Budget 1983	Forecast 1984
Balance at the beginning of the year	**35,449**	53,537	**49,608**
REVENUE			
Contributions from Revenue Fund	20,076	18,258	21,788
Investment Income - Own Funds	2,803	2,979	2,368
- Other	1,920	2,418	2,400
Currency Exchange Premium	9,851	-	-
Other	102	87	90
	34,752	23,742	**26,646**
EXPENDITURE			
Transfers to - Capital Fund	13,376	21,913	13,279
- Revenue Fund	1,462	1,500	1,500
Currency Exchange	1,728	3,663	3,565
Other	98	895	200
	16,664	27,671	**18,544**
Balance at the end of the year	**53,537**	49,608	**57,710**
Analyzed as follows:			
RESERVES			
Working Capital and Contingencies	2,655	2,705	2,745
Vested Employee Benefits	635	835	1,035
Self Insurance	-	71	161
Capital Expenditures	51	51	761
Job Evaluation	150	90	-
	3,491	3,752	**4,702**
RESERVE FUNDS			
Capital Expenditures	21,610	17,942	23,311
Debenture Currency Exchange	17,584	16,070	14,611
Vested Employee Benefits	4,973	5,486	6,005
Equipment Replacement	2,956	3,838	4,670
Winter Control	1,273	1,398	1,503
Self Insurance	832	968	1,074
Health Care Facilities	-	-	1,620
OHAP Loans and Debt Charges	747	17	8
Landfill Closure	71	137	206
	50,046	45,856	**53,008**
	53,537	49,608	**57,710**

CURRENT REVENUE BY SOURCE



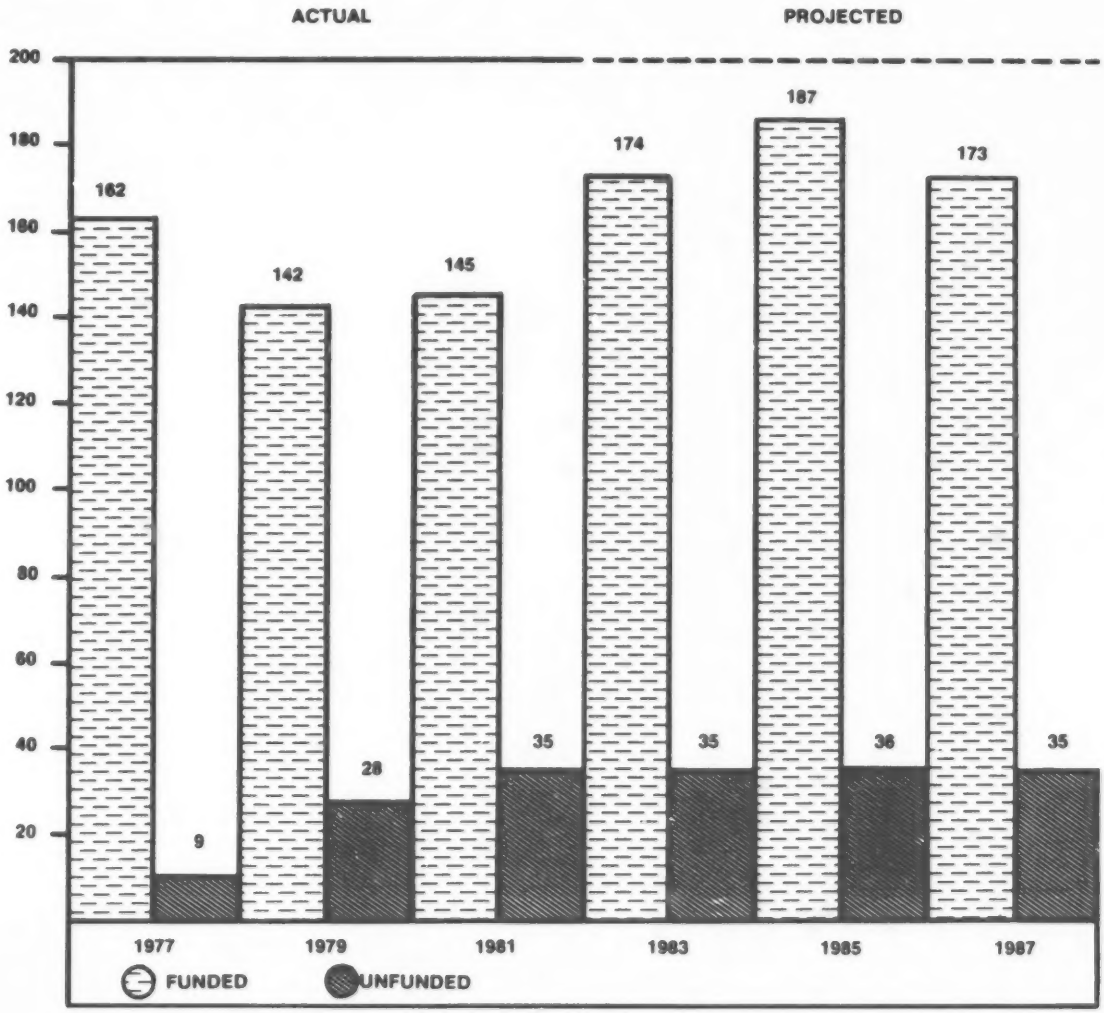
CURRENT EXPENDITURE BY FUNCTION



ACTUAL AND PROJECTED DEBT INFORMATION

	Year Ended December 31					
	1977	1979	1981	1983	1985	1987
Funded & Unfunded Debt (000)	$170,931	$169,625	$179,648	$209,519	$222,446	$208,510
Population.....	530,421	541,932	553,537	569,535	583,285	597,367
Debt Per Capita.....	$ 322.26	$ 313.00	$ 324.55	$ 367.88	$ 381.37	$ 349.05
Debt as a % of Disposable Income.....	4.2%	3.6%	2.9%	2.8%	2.5%	1.8%

FUNDED AND UNFUNDED DEBT



DEBT SERVICE CHARGES AND OTHER FISCAL COSTS — ($000)

	1980	1981	1982	1983	1984
Debt Service Charges					
Principal and Sinking Fund	9,971	10,308	11,001	11,912	13,345
Interest on Long Term Debt	13,634	14,890	14,300	17,656	19,774
Interest on Short Term Borrowings	2,675	2,989	3,412	3,460	4,300
	26,280	**28,187**	**28,713**	**33,028**	**37,419**
Other Fiscal Costs					
Ottawa & Vanier Hospital Debt	1,093	734	474	459	459
Cost of Foreign Exchange	2,105	1,532	2,043	2,178	2,072
Cost of New Debentures and Discounts	323	238	839	646	446
Banking Service Charges	68	84	86	107	107
Contribution to Reserves and Reserve Funds	8,343	12,146	20,076	18,258	21,788
	11,932	**14,734**	**23,518**	**21,648**	**24,872**
Total Fiscal Costs	**38,212**	**42,921**	**52,231**	**54,676**	**62,291**
Current Expenditures	**196,319**	**235,470**	**278,957**	**304,851**	**334,882**
Fiscal Costs as a Percentage of Current Expenditures	**19.5**	**18.2**	**18.7**	**17.9**	**18.6**

FIVE YEAR FINANCIAL REVIEW

(All dollar amounts are in thousands except per capita figures)	1978	1979	1980	1981	1982
Population	534,941	541,932	548,995	553,537	562,782
Area in acres	686,352	686,352	686,352	686,352	686,352
Number of households	202,825	202,692	204,374	210,536	216,977
Equalized Assessment in Millions (1)	$ 7,028	$ 7,264	$ 15,972	$ 16,461	$ 17,598
Per capita	$ 13,137	$ 13,403	$ 29,094	$ 29,738	$ 31,269
General municipal revenue					
Requisition on area municipalities	$ 54,437	$ 58,490	$ 62,550	$ 72,999	$ 93,698
Sale of water	11,515	13,332	16,354	19,404	22,528
Contributions from Ontario	53,467	61,551	78,464	95,625	104,911
Other grants	530	311	432	799	651
Fees & service charges	30,330	32,314	37,243	44,511	52,758
Other	3,861	1,734	3,624	1,916	2,876
	$154,140	$167,732	$198,667	$235,254	$277,422
General municipal expenditure	$155,037	$168,488	$196,319	$235,734	$278,957
Net long term liabilities					
General municipal activities	$109,785	$100,348	$104,301	$ 93,732	$104,596
Per Capita	$ 205.23	$ 185.17	$ 189.99	$ 169.33	$ 185.86
Municipal enterprises	$ 40,759	$ 38,255	$ 44,585	$ 42,990	$ 41,730
Charges for net long term liabilities					
General municipal activities	$ 15,614	$ 15,151	$15,362	$ 16,153	$ 16,381
Per capita	$ 29.19	$ 27.96	$ 27.98	$ 29.18	$ 29.11
Capital expenditure	$ 43,828	$ 34,123	$ 33,471	$ 44,757	$ 80,921
Capital financing					
Contributions from own funds	$ 3,086	$ 6,496	$ 7,467	$ 14,287	$ 23,638
Long term liabilities incurred (2)	4,706	6,219	54,441	3,743	63,395
Ontario grants	17,062	14,527	14,676	17,180	33,465
Other	496	1,621	2,159	7,212	6,163
	$ 25,350	$ 28,863	$ 78,743	$ 42,422	$126,661

Note 1: The 1980, 1981 and 1982 equalized assessments (line 4) reflect the new equalization factors introduced by the Province of Ontario in 1979 and 1980.

Note 2: Includes long term liabilities incurred on behalf of area municipalities.

ESTABLISHED SALARIED POSITIONS AND AVERAGE WAGE POSITIONS

Department	1979	1980	1981	1982	1983
Audit Services	6	6	6	6	6
Chairman's Office	5	3	3	4	4
Emergency Measures	3	3	3	3	3
Finance	76	77	76	77	76
Homes for the Aged	399	404	404	404	408
Legal	39	38	37	30	30
Management Services	3	4	6	6	6
Personnel	17	17	20	20	20
Planning	37	37	49	48	48
Regional Clerk's	14	14	14	23	23
Secretariat	17	14	14		
Social Services	305	297	303	305	343
Transportation	244	245	245	245	246
Works	228	211	208	212	210
TOTAL ESTABLISHED POSITIONS	1,393	1,370	1,388	1,383	1,423
AVERAGE WAGE POSITIONS	650	650	650	787	700
TOTALS	2,043	2,020	2,038	2,170	2,123
Boards & Agencies					
Canada's Capital Congress Centre	-	-	-	5	8
OC Transpo	1,695	1,808	1,819	1,867	1,892
Ottawa-Carleton Health Unit	267	271	303	290	339
TOTALS	1,962	2,079	2,122	2,162	2,239
GRAND TOTAL	4,005	4,099	4,160	4,332	4,362

Prepared by the Budget Branch of the Finance Department.
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QUALITY

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